

## AN EXTENDED AKERS GRAPHICAL METHOD WITH A BIASED RANDOM-KEY GENETIC ALGORITHM FOR JOB-SHOP SCHEDULING

JOSÉ FERNANDO GONÇALVES AND MAURICIO G. C. RESENDE

**ABSTRACT.** This paper presents a local search, based on a new neighborhood for the job-shop scheduling problem, and its application within a biased random-key genetic algorithm. Schedules are constructed by decoding the chromosome supplied by the genetic algorithm with a procedure that generates active schedules. After an initial schedule is obtained, a local search heuristic, based on an extension of the graphical method of Akers (1956), is applied to improve the solution. The new heuristic is tested on a set of 205 standard instances taken from the job-shop scheduling literature and compared with results obtained by other approaches. The new algorithm improved the best known solution values for 57 instances.

### 1. INTRODUCTION

In the *job-shop scheduling problem* (JSP), we are given a set  $J = \{1, \dots, n\}$  of  $n$  jobs and a set  $M = \{1, \dots, m\}$  of  $m$  machines. Job  $j \in J$  consists of  $n_j$  ordered operations  $O_{j,1}, \dots, O_{j,n_j}$ , each of which must be processed on one of the  $m$  machines. Let  $O = \{1, \dots, o\}$  denote the set of all operations to be scheduled. Each operation  $k \in O$  uses one of the  $m$  machines for a fixed processing time  $d_k$ . Each machine can process at most one operation at a time and once an operation initiates processing on a given machine it must complete processing on that machine without interruption. Furthermore, let  $P_k$  be the set of all the predecessor operations of operation  $k \in O$ . The operations are interrelated by two kinds of constraints. First, precedence constraints force each operation  $k \in O$  to be scheduled after all operations in  $P_k$  are completed. Second, operation  $k \in O$  can only be scheduled if the machine it requires is idle.

Let a schedule be represented by a vector of finish times  $(F_1, \dots, F_o)$ . The job-shop scheduling problem consists in finding a feasible schedule of the operations on the machines that minimizes the makespan  $C_{max}$ , i.e., the finish time of the last operation completed in the schedule.

Not only is the JSP NP-hard, but it has been also considered to be one of the most computationally challenging combinatorial optimization problems (Lenstra and Rinnooy Kan, 1979). Early attempts at solving the JSP considered the following approaches:

- *Exact methods*: Giffler and Thompson (1960), Brucker et al. (1994), Williamson et al. (1997), Lageweg et al. (1977), Carlier and Pinson (1989, 1990), Applegate and Cook (1991), and Sabuncuoglu and Bayiz (1999). Carlier and Pinson (1989) were the first to successfully solve the notorious  $10 \times 10$  (10 jobs, 10 machines) instance of Fisher and Thompson (1963), proposed in 1963 and only solved 20 years later;
- *Heuristic procedures based on priority rules*: Giffler and Thompson (1960), French (1982), Baker and McMahan (1985), and Gray and Hoesada (1991);
- *Shifting bottleneck*: Adams et al. (1988) and Balas and Vazacopoulos (1998).

Problems of dimension  $20 \times 20$  are still considered to be beyond the reach of today's exact methods. A growing number of heuristics have been proposed to find optimal or near-optimal solutions of the JSP, including:

- *Simulated annealing*: Van Laarhoven et al. (1992) and Lourenço (1995);

---

*Date*: February 2011, rev. July 2013.

*Key words and phrases*. Job-shop; Scheduling; Genetic algorithm; Biased random-key genetic algorithm; Heuristics; Random keys, Graphical approach.

Supported by the ERDF through the Programme COMPETE and by the Portuguese Government through FCT - Foundation for Science and Technology, project PTDC/EGE-GES/117692/2010.  
AT&T Labs Research Technical Report.

- *Tabu search*: Taillard (1994), Lourenço and Zwijnenburg (1996), Nowicki and Smutnicki (1996), Nowicki and Smutnicki (2005), Zhang et al. (2007) and Zhang et al. (2008);
- *Genetic algorithms*: Davis (1985), Storer et al. (1992), Aarts et al. (1994), Della Croce et al. (1995), Dorndorf and Pesch (1995), and Gonçalves et al. (2005);
- *GRASP*: Binato et al. (2002) and Aiex et al. (2003);
- *Other heuristics*: Lourenço (1995), Vaessens et al. (1996), Lourenço and Zwijnenburg (1996), Pardalos and Shylo (2006) and Pardalos et al. (2010).

Surveys of heuristic methods for the JSP are given in Pinson (1995), Blazewicz et al. (1996), Vaessens et al. (1996), and Cheng et al. (1996, 1999). A comprehensive survey of job-shop scheduling techniques can be found in Jain and Meeran (1999).

In this paper, we introduce a new local search neighborhood for the job-shop scheduling problem, extending the graphical method of Akers (1956) for more than two jobs. This local search is hybridized with a tabu search procedure. The hybrid local search procedure is coordinated by a biased random-key genetic algorithm (Gonçalves and Resende, 2011), or BRKGA. In computational experiments with a large set of standard job-shop scheduling test problems, we show that our algorithm is competitive with state-of-art heuristics for the JSP and improves the best known solution values for 57 of these instances.

The remainder of the paper is organized as follows. Section 2 introduces the new local search for the JSP and Section 3 describes its use within a BRKGA. This section also describes a schedule generation procedure and a solution improvement procedure. Section 4 reports experimental results. Concluding remarks are made in Section 5.

## 2. NEW LOCAL SEARCH FOR JSP

We present a new neighborhood for local search for the JSP based on a graphical method originally proposed by Akers (1956) for JSPs with two jobs. To illustrate the various aspects of the approach we use an instance with data shown in Table 1. This example consists of four jobs ( $J_1, J_2, J_3, J_4$ ) to be processed on three machines ( $a, b, c$ ).

TABLE 1. Problem data for 4-job, 3-machine example.

| Seq. Order | $J_1$ |            | $J_2$ |            | $J_3$ |            | $J_4$ |            |
|------------|-------|------------|-------|------------|-------|------------|-------|------------|
|            | Mach. | Proc. time | Mach. | Proc. time | Mach. | Proc. time | Mach. | Proc. time |
| 1          | a     | 2          | b     | 3          | c     | 5          | b     | 2          |
| 2          | b     | 3          | c     | 2          | b     | 2          | a     | 4          |
| 3          | c     | 4          | a     | 3          | a     | 3          | c     | 2          |

In the remainder of this section, we present the original graphical approach of Akers (1956) for two jobs, and propose its extension for more than two jobs, and a new local search that makes use of the extension.

**2.1. Graphical method for two jobs.** Akers (1956) introduced a graphical method for job-shop scheduling problem with two jobs. The method consists in transforming the two-job-shop scheduling problem into a shortest-path problem. This problem is represented in a two-dimensional plane with obstacles, where one axis corresponds to job  $J_1 = \{O_{1,1}, O_{1,2}, \dots, O_{1,n_1}\}$  and is decomposed into  $n_1$  intervals and the other to job  $J_2 = \{O_{2,1}, O_{2,2}, \dots, O_{2,n_2}\}$ , and is decomposed into  $n_2$  intervals. For  $i = 1, 2$  and  $k = 1, \dots, n_i$ , interval  $I_{i,k}$  has a length  $L_{i,k}$ , that is equal to the processing time of operation  $O_{i,k}$ . If operations  $O_{1,k}$  and  $O_{2,l}$  share the same machine, then the rectangle induced by intervals  $I_{1,k}$  and  $I_{2,l}$  becomes an obstacle. The right and upper borders of the rectangle defined by the start point  $S$  and the end point  $F$ , correspond to the completion of the two jobs. A feasible solution of the JSP corresponds to a path that goes from point  $S$  to point  $F$  while avoiding the interiors of the obstacles. A path consists of only horizontal, vertical, and diagonal segments, where a horizontal (resp. vertical) segment implies that only  $J_1$  (resp.  $J_2$ ) is processed, whereas a diagonal segment implies that both  $J_1$  and  $J_2$  are processed simultaneously. The length  $L$  of a path is equal to the makespan of the corresponding schedule and is given by

$$L = L_H + L_V + \frac{L_D}{\sqrt{2}}, \quad (2.1)$$

where  $L_H$ ,  $L_V$ , and  $L_D$  represent the total lengths of the horizontal, vertical, and diagonal segments, respectively. Therefore, finding the schedule that minimizes the makespan is equivalent to finding the shortest path in this plane. Figure 2.1 depicts the shortest path and the corresponding schedule for a job-shop problem consisting of jobs  $J_1$  and  $J_2$  defined in Table 1.

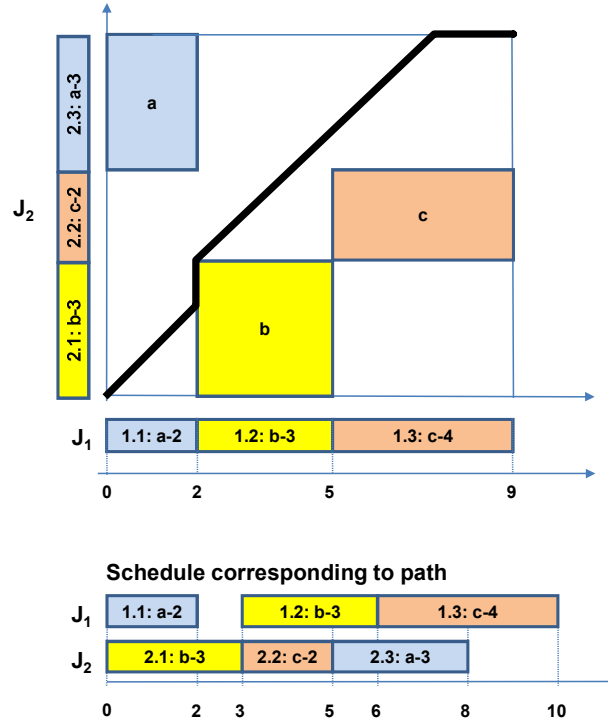
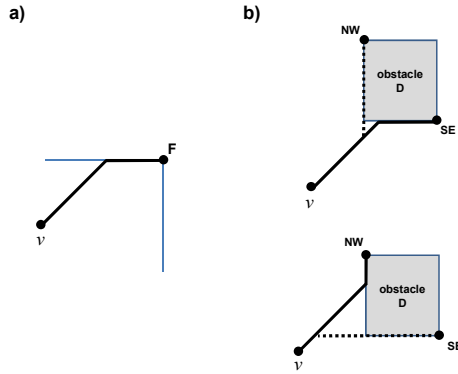


FIGURE 2.1. Akers graphical method for two jobs.

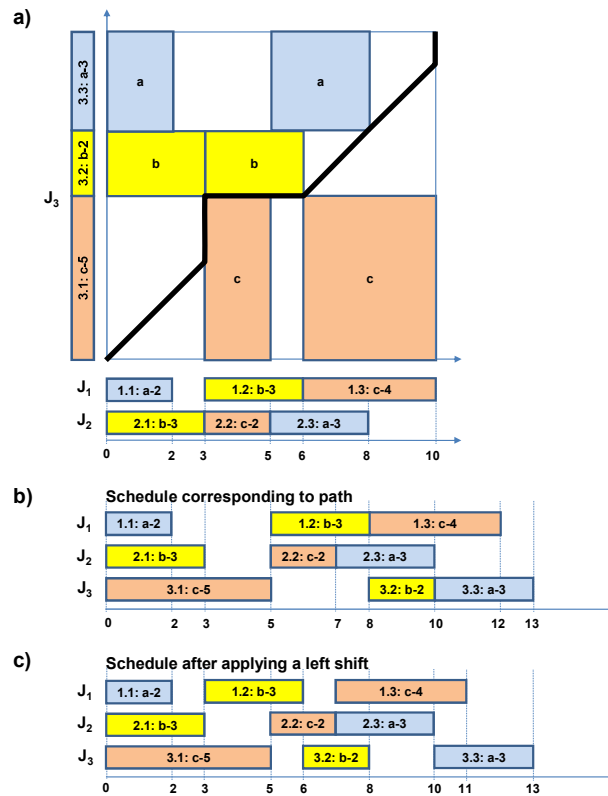
Let  $r$  denote the number of obstacles in the shortest-path problem. Brucker (1988) showed that finding the shortest path on a plane with obstacles is equivalent to finding the shortest path in a directed graph  $G$  that can be constructed in  $O(r \log r)$  time and on which a shortest path can be found in  $O(r)$  time, where  $r$  is bounded above by  $O(n_1 n_2)$ . The digraph  $G = (V, E, d)$  is constructed as follows:

- (1)  $V$  is the set of vertices, consisting of the start point  $S = (0, 0)$ , the end point  $F$ , and all the north-west ( $NW$ ) and south-east ( $SE$ ) corners of the obstacles;
- (2) Each vertex  $v \in V \setminus \{F\}$  has at most two successors, obtained by moving diagonally (at an angle of  $45^\circ$ ) from  $v$ , until an obstacle is hit. If the obstacle encountered is the last one, then  $F$  is the unique successor of  $v$  (see Figure 2.2a). If the obstacle represents a machine conflict, then its  $NW$  and  $SE$  corners are the two direct successors of vertex  $v$  (see Figure 2.2b);
- (3) When an obstacle  $D$  is hit, then two links  $(v, D_{NW})$  and  $(v, D_{SE})$  corresponding to the two vertices being the direct successors of vertex  $v$  are created, where  $D_{NW}$  and  $D_{SE}$  are, respectively, the  $NW$  and  $SE$  corners of obstacle  $D$  (see Figure 2.2b). The length  $d(v_1, v_2)$  of link  $(v_1, v_2)$  is equal to its horizontal or vertical part plus the projection on one of the axis of its diagonal part.

A path going from  $S$  to  $F$  in digraph  $G = (V, E, d)$  corresponds to a feasible schedule for the problem and its length is equal to the makespan. Therefore, finding the optimal makespan for the example is equivalent to finding a shortest path on the graph shown in Figure 2.1.

FIGURE 2.2. Successors of a vertex  $v$ .

**2.2. Extension of the graphical method for  $n > 2$ .** We now propose a new heuristic for solving job-shop problems with more than two jobs based on the graphical method for the two-job problem described in the previous subsection. Jobs are added to the schedule, one at a time. At each stage  $s$ , a new job is added. All jobs already scheduled are placed below the horizontal axis and the new job is placed to the left of the vertical axis. Next, the graphical method of Akers (1956) for  $n = 2$  is used to find the shortest path taking into account the obstacles generated by the operations that share the same machine in the job on the vertical axis and all the jobs in the horizontal axis (see Figure 2.3a where job  $J_3$  is added to the final schedule of jobs  $J_1$  and  $J_2$  in Figure 2.1). After finding the shortest path, the schedules of the job on the vertical axis and the jobs on the horizontal axis are updated accordingly (see Figure 2.3b). Finally, all jobs already scheduled are placed below the horizontal axis and another unscheduled job is placed left of the vertical axis. This process is repeated until all jobs are scheduled.

FIGURE 2.3. Example of the extension of the Akers graphical method for  $n > 2$ .

To decode the shortest path into the corresponding schedules of each job we follow the same rules used in the case  $n = 2$ . A horizontal segment implies that only the jobs in the horizontal axis are being processed, a vertical segment implied that only the job in the vertical axis is being processed, and a diagonal segment implies that all the jobs are being processed simultaneously. However, when  $n > 2$  the following two problems may arise when applying the exact two-job graphical method:

- (1) The shortest path obtained does not always correspond to a shortest path. This is so because when there is a vertical segment all the schedules of the jobs in the horizontal axis are delayed, which is not always necessary. To overcome this problem, we apply a left shift to all operations in the schedule (in a left shift, we move all operations in the schedule as far left as possible). Figure 2.3c illustrates the result of the application of a left shift to the schedule in Figure 2.3b.
- (2) It may happen that adding the link  $(v, D_{NW})$  when moving diagonally from a vertex  $v$  until an obstacle  $D$  is hit may lead to an invalid path segment going to the left (see Figure 2.4). To overcome this, we simply do not add to  $G$  links that correspond to path segments in the left direction.

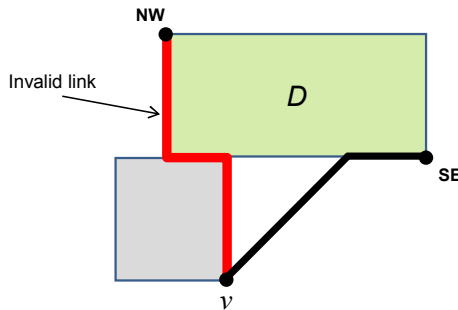


FIGURE 2.4. Invalid link.

Figure 2.5 presents pseudo code for the scheduling procedure `AKERS_EXT` which extends the graphical approach to the case  $n > 2$ . The procedure receives as input the set  $SchedJobs$  of jobs already scheduled, the current schedule  $CurSch$  of all jobs  $j \in SchedJobs$ , and the sequence  $AddSeq = \{J_1, J_2, \dots, J_n\}$  in which the jobs  $j \notin SchedJobs$  will be added to schedule  $CurSch$ .

**2.3. New Local Search.** We next present a set of new local search algorithms for the JSP. Given a current schedule, we generate new schedules by removing  $nr$  jobs, apply a left-shift operator to all remaining operations, and add back the  $nr$  previously removed jobs using procedure `AKERS_EXT`, whose pseudo code is shown in Figure 2.5.

To illustrate how the new schedules are generated, we consider again the 4-job example given in Table 1. We use as the current schedule the initial schedule given in Figure 2.6a. The first step consists in removing from the schedule a number of jobs. We will remove jobs  $J_1$  and  $J_4$ . We then apply a left shift to the resulting schedule and end up with the schedule shown in Figure 2.6b.

Next, the local search adds the removed jobs in the order given by  $AddSeq$  which we assume in this example to be  $AddSeq = \{J_1, J_4\}$ . To obtain the new solution all that is required is to run procedure `AKERS_EXT` with  $CurSch$  equal to the schedule given in Figure 2.6b,  $AddSeq = \{J_1, J_4\}$ , and  $SchedJobs = \{J_2, J_3\}$ . Figures 2.7 and 2.8 depict the Akers graph, the shortest path, and the corresponding schedules for jobs  $J_1, J_2, J_3$  and  $J_1, J_2, J_3, J_4$  after adding back job  $J_1$  and after adding back jobs  $J_1$  and  $J_4$ , respectively. Note that the new final schedule not only is different from the initial schedule but also has a smaller makespan.

Several variants of this local search algorithm can be produced by changing the number of jobs to be removed. As before, let  $CurSch$  denote the current schedule associated with the set of jobs  $J$  and let  $nr$  be the number of jobs to be removed. The corresponding flowchart of this new variant of the local search is shown in Figure 2.9.

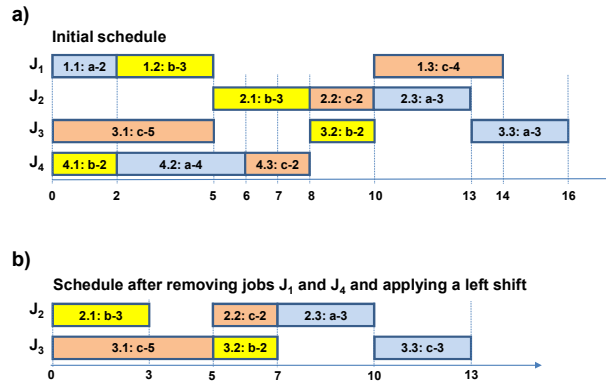
Despite being very effective, the `LS_AKERS_EXT` local search procedure can have long running times when  $nr \geq 2$ . To overcome this problem, we propose a new variant of `LS_AKERS_EXT`

```

procedure AKERS_EXT (CurSch, SchedJobs, AddSeq)
1  if SchedJobs = { $\emptyset$ } then SchedJobs  $\leftarrow$  {AddSeq(1)}
2  for s = 2 to n do
3    Set Jadd  $\leftarrow$  AddSeq(s)
4    Construct an Akers graph where job Jadd is placed in the
    vertical axis and all the jobs j  $\in$  SchedJobs are placed
    below the horizontal axis according to schedule CurSch.
5
6    Find the shortest path in the Akers graph and assign
    the schedule of each job j  $\in$  SchedJobs  $\cup$  {Jadd}
    to schedule NewSch.
7
8    Apply the left shift operator to schedule NewSch.
9
10   // Update sets
11   SchedJobs  $\leftarrow$  SchedJobs  $\cup$  {Jadd}
12   CurSch  $\leftarrow$  NewSch
13 end for
14 return CurSch;
end AKERS_EXT;

```

FIGURE 2.5. Pseudo-code for the AKERS\_EXT schedule construction procedure.

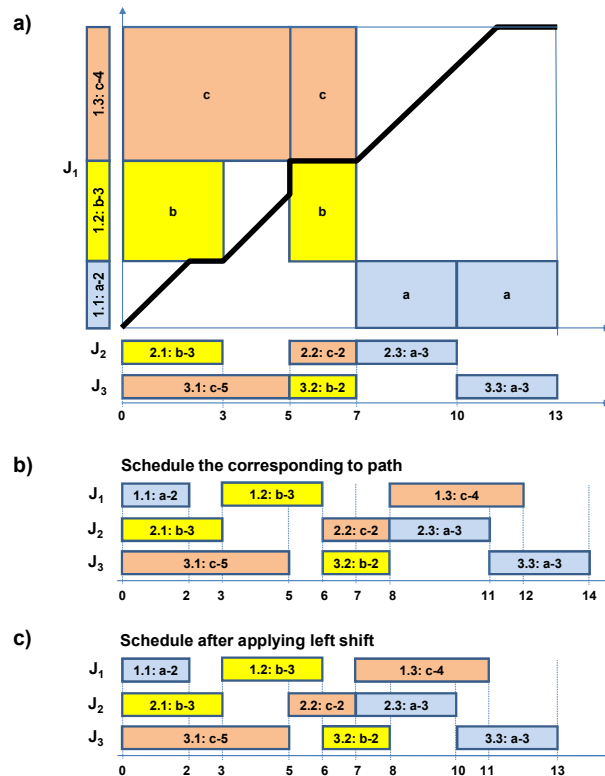
FIGURE 2.6. Removal of jobs  $J_1$  and  $J_4$  and left shifting the resulting scheduling.

where  $nr \leq 2$ . When  $nr = 2$ , each job  $j \in J$  is combined with only  $nRand$  jobs, chosen at random from the set  $J \setminus \{j\}$ . We call this new variant LS1+\_AKERS\_EXT and its corresponding pseudo-code is shown in Figure 2.10. Note that the LS1+\_AKERS\_EXT local search guarantees that every job  $j \in J$  is removed from the schedule and is added back. Also, note that when  $nRand = 0$  we obtain the LS\_AKERS\_EXT local search for the case where  $nr = 1$ . Likewise, when  $nRand = n - 1$  we obtain the LS\_AKERS\_EXT local search for the case where  $nr = 2$ .

The heuristic AKERS\_EXT runs  $2 \times n \times nr$  times in the LS1+\_AKERS\_EXT local search and the complexity of AKERS\_EXT is  $O(nr \times n \times m \times \log(n \times m))$ . Therefore, the complexity of LS1+\_AKERS\_EXT is  $O(n^2 \times m \times \log(n \times m))$ . Since  $m = O(n)$ , this complexity reduces to  $O(n^3 \times \log(n))$ .

### 3. THE NEW HEURISTIC

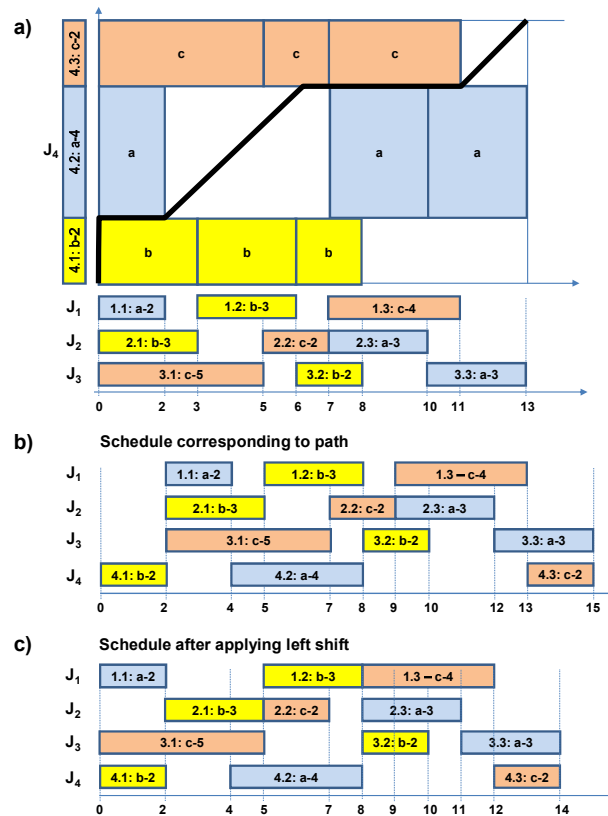
The new heuristic proposed in this paper is a biased random-key genetic algorithm (BRKGA). In this section, we first briefly review the BRKGA framework. Then, we describe the encoding/decoding of the chromosome with a schedule generation scheme and an improvement procedure. We finally describe a chromosome adjustment procedure.

FIGURE 2.7. Schedule after adding back job  $J_1$ .

**3.1. Biased random-key genetic algorithm.** Genetic algorithms with random keys, or *random-key genetic algorithms* (RKGA), for solving optimization problems whose solutions can be represented as permutation vectors were introduced in Bean (1994). In a RKGA, chromosomes are represented as vectors of randomly generated real numbers in the interval  $[0, 1]$ . A deterministic algorithm, called a *decoder*, takes as input a solution vector and associates with it a solution of the combinatorial optimization problem for which an objective value or fitness can be computed.

A RKGA evolves a *population*, or set, of random-key vectors over a number of iterations, or *generations*. The initial population is made up of  $p$  vectors, each with  $o = n \times m$  random keys. Each component of the solution vector, or random key, is generated independently at random in the real interval  $[0, 1]$ . After the fitness of each individual is computed by the decoder in generation  $k$ , the population is partitioned into two groups of individuals: a small group of  $p_e$  *elite* individuals, i.e. those with the best fitness values, and the remaining set of  $p - p_e$  *non-elite* individuals. To evolve the population, a new generation of individuals must be produced. All elite individual of the population of generation  $g$  are copied without modification to the population of generation  $g + 1$ . RKGAs implement mutation by introducing *mutants* into the population. A mutant is simply a vector of random keys generated in the same way that an element of the initial population is generated. At each generation, a small number  $p_m$  of mutants is introduced into the population. With  $p_e + p_m$  individuals accounted for in population  $g + 1$ ,  $p - p_e - p_m$  additional individuals need to be generated to complete the  $p$  individuals that make up population  $g + 1$ . This is done by producing  $p - p_e - p_m$  offspring solutions through the process of *mating* or *crossover*.

A *biased random-key genetic algorithm*, or BRKGA (Gonçalves and Resende, 2011), differs from a RKGA in the way parents are selected for mating. While in the RKGA of Bean (1994) both parents are selected at random from the entire current population, in a BRKGA each element is generated combining a parent selected at random from the elite partition in the current population and one from the rest of the population. Repetition in the selection of a mate is allowed and therefore an individual can produce more than one offspring in the same generation. As in RKGAs, *parameterized uniform crossover* (DeJong and Spears, 1991) is used to implement mating in BRKGAs. Let  $\rho_e$  be the probability that an offspring inherits the vector component of its elite

FIGURE 2.8. Schedule after adding back jobs  $J_1$  and  $J_4$ .

parent. Recall that  $o$  denotes the number of components in the solution vector of an individual. For  $i = 1, \dots, o$ , the  $i$ -th component  $c(i)$  of the offspring vector  $c$  takes on the value of the  $i$ -th component  $e(i)$  of the elite parent  $e$  with probability  $\rho_e$  and the value of the  $i$ -th component  $\bar{e}(i)$  of the non-elite parent  $\bar{e}$  with probability  $1 - \rho_e$ .

When the next population is complete, i.e. when it has  $p$  individuals, fitness values are computed for all of the newly created random-key vectors and the population is partitioned into elite and non-elite individuals to start a new generation.

A BRKGA searches the solution space of the combinatorial optimization problem indirectly by searching the continuous  $o$ -dimensional hypercube, using the decoder to map solutions in the hypercube to solutions in the solution space of the combinatorial optimization problem where the fitness is evaluated.

To specify a biased random-key genetic algorithm, we simply need to specify how solutions are encoded and decoded. We specify our algorithm in the next section by first showing how schedules are encoded and then how decoding is done.

We have been building powerful heuristics based on the biased random-key genetic algorithm framework for over ten years (Gonçalves and Resende, 2011). We have observed that this framework allows the control and coordination of one or more heuristics enabling us to find solutions of much better quality than those found by the heuristics alone. The BRKGA works as a kind of long-term memory mechanism that learns how to best control the heuristic as the generations proceed. For example, in a set covering problem (Resende et al., 2012), the BRKGA controls a greedy algorithm by "learning" which sets are in a partial cover and only uses the greedy algorithm, starting from the "learned" partial cover, to complete the cover. In a 2D orthogonal packing problem (Gonçalves and Resende, 2011) where a number of small rectangles are packed in a large rectangle with the objective of maximizing the value of the packed rectangles, the BRKGA controls two simple heuristics (bottom-left and left-bottom) by "learning" the sequence the small rectangles are packed and which simple heuristic is used to pack each small rectangle. In the case of the job-shop scheduling problem, we expected that the BRKGA would learn a good order of the operations



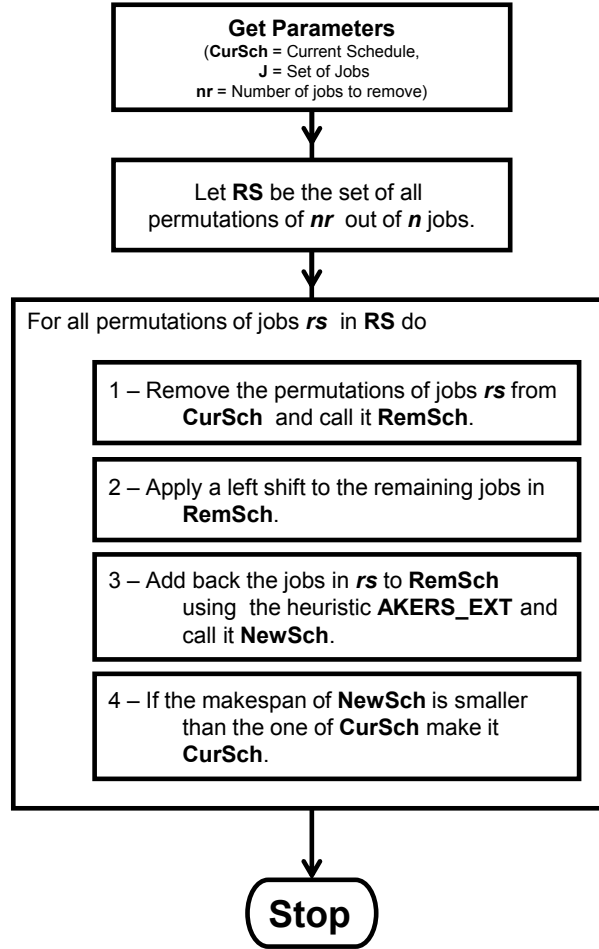


FIGURE 2.9. Flowchart for the LS\_AKERS\_EXT local search procedure.

(and subsequent schedule) which could be improved by the local search heuristics employed here. As we will see in the remainder of this paper, the BRKGA does indeed achieve this goal.

**3.2. Solution Encoding.** We now describe the chromosome representation, i.e., how solutions to the problem are represented. The direct mapping of schedules as chromosomes is too complicated to represent and manipulate. In particular, it is difficult to develop corresponding crossover and mutation operations. As is always the case with BRKGAs, solutions (in this case schedules) are represented indirectly by parameters that are later used by a decoder to extract a solution. In this BRKGA, a schedule is represented by the following chromosome structure:

$$chromosome = (\underbrace{gene_1, \dots, gene_{n_1}}_{n_1}, \underbrace{gene_{n_1+1}, \dots, gene_{n_1+n_2}}_{n_2}, \dots, \underbrace{gene_{o-n_n+1}, \dots, gene_o}_{n_n})$$

where  $n_j$  represents the number of operations of job  $j = 1, \dots, n$ . Each gene is a randomly generated real number in the interval  $[0, 1]$ . The value of each gene is used in the decoding procedure described in the next subsection.

**3.3. Decoding a random-key vector into a job-shop schedule.** The decoding process of a chromosome into a schedule consists of three steps: initial schedule generation; local search with tabu search; and chromosome adjustment. We next describe each of these components. Figure 3.1 illustrates the sequence of steps applied to each chromosome in the decoding process.

**3.3.1. Initial schedule generation.** An initial schedule is decoded from a chromosome with the following two steps:

```

procedure LS1+_AKERS_EXT (CurSch, J, nRand )
1   for j = 1 to n do
2     Choose randomly nRand jobs from the set  $J \setminus \{j\}$ 
   ·     and assign them to set RandJobs;

3     if nRand > 0 then
4       Let RS be the set of all ordered combinations of two
   ·       jobs where one job is j and the other belongs
   ·       to the set RandJobs;
   ·     else
5       Let RS be  $\{j\}$ ;
   ·     end if

6     for all rs ∈ RS do
   ·     // Update set of scheduled jobs
7     SchedJobs ←  $J \setminus rs$ ;

   ·     // Remove the jobs in rs and apply a left shift
8     Let RemSch be the schedule of all the jobs
   ·     j ∈ SchedJobs obtained after removing from schedule
   ·     CurSch all the jobs j ∈ rs and applying a left shift;

   ·     // Add back the jobs in the order given by rs
9     NewSch ← AKERS_EXT(RemSch, SchedJobs, rs);

   ·     // If makespan is reduced update current schedule
10    if makespan(NewSch) < makespan(CurSch) then
11      CurSch ← NewSch;
12    end if
13  end for
14 end for

15 return CurSch;
end LS1+_AKERS_EXT;

```

FIGURE 2.10. Pseudo-code for the LS1+\_AKERS\_EXT local search procedure.

- (1) Translate the chromosome into a list of ordered operations;
- (2) Generate the schedule with a one-pass heuristic based on the list obtained in (1).

To translate the chromosome, we use an operation-based representation where a schedule is represented by an unpartitioned permutation with  $n_j$  repetitions of each job  $j$  (Gen et al., 1994, Bierwirth, 1995, Cheng et al., 1996, Shi et al., 1996). Because of the precedence constraints, each repeating gene does not indicate a concrete operation of a job but refers to a unique operation which is context-dependent. To illustrate the translation process we will use the example in Table 1. The process starts by filling an unordered vector of jobs with the number of each job repeated  $n_j$  times (see Figure 3.2a). Next, the vector is ordered according to the values of the corresponding genes in the chromosome (see Figure 3.2b). Finally, the list of ordered operations is obtained by replacing, from left to right, each  $k^{th}$  job number occurrence in the ordered vector of jobs by the  $k^{th}$  operation in the technological sequence of the job (see Figure 3.2c).

Once a list of ordered operations is obtained, a schedule is constructed by initially scheduling the first operation in the list, then the second operation, and so on. Each operation is assigned to the earliest feasible starting time in the machine it requires. The process is repeated until all operations are scheduled (see Figure 3.3 for the final schedule corresponding to the ordered operation list in Figure 3.1c). Note that the schedules generated by this process are guaranteed

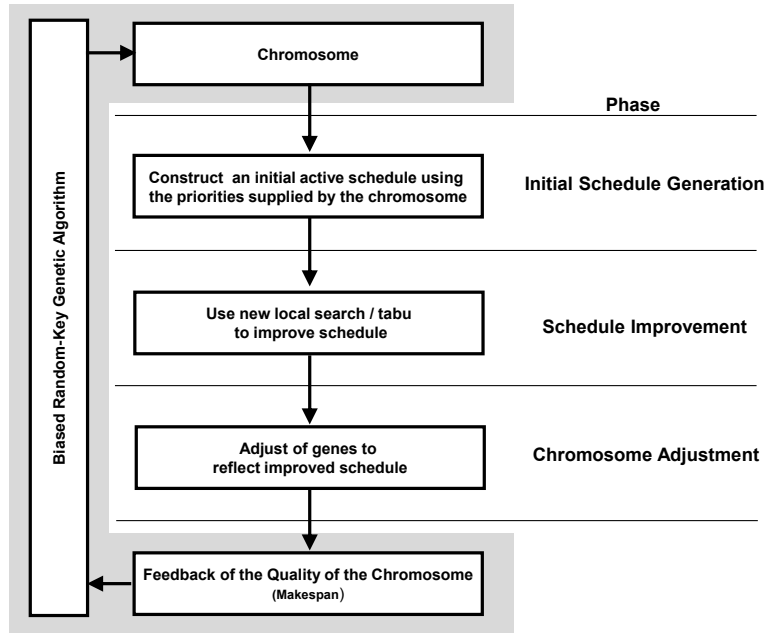


FIGURE 3.1. Sequence of steps applied to each chromosome in the decoding process.

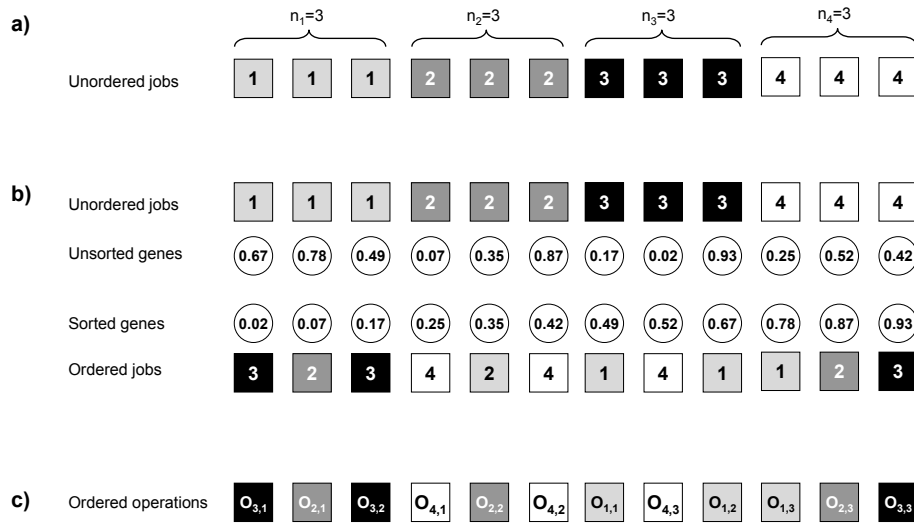


FIGURE 3.2. Translating a chromosome into a list of ordered operations.

to be active schedules. An *active schedule* is one where no activity can be started earlier without changing the start times of any other activity and still maintain feasibility (Schrage, 1970).

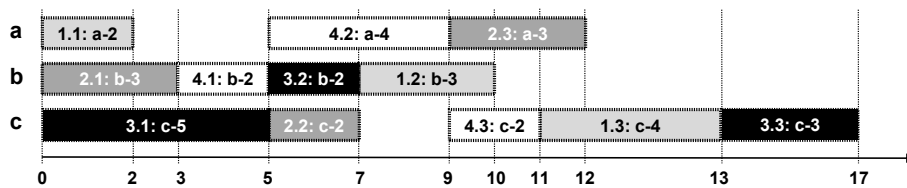


FIGURE 3.3. Initial active schedule obtained from the list of ordered operations.

**3.3.2. Local search with tabu search.** After an initial schedule using the random keys provided by the BRKGA is obtained and the decoding procedure described in the previous section is carried out, we proceed by trying to improve the schedule with a new hybrid local search that we developed. This new local search, denoted by NEW\_LS, combines the LS1+\_AKERS\_EXT local search (introduced in Section 2.3) with a tabu search procedure that uses the neighborhood structure proposed by Nowicki and Smutnicki (1996) and will be denoted as TS\_NS. The neighborhood of Nowicki and Smutnicki randomly selects a critical path in the current schedule and identifies all of its critical blocks (sequences of contiguous operations on the same machine). Then, it considers for exchange only the first two and the last two operations in every block (the first two and last two operations in the critical path are excluded). To select a move, we must first evaluate the makespan of every move in the neighborhood. Since the exact evaluation of a move is time consuming, we use the fast approximate method of Taillard (1994) in place of the exact evaluation. The move with the smallest approximate makespan is selected and applied. We then compute the exact makespan. To do that, we use the topological order and the efficient updating procedures for heads and tails of Nowicki and Smutnicki (2005).

The TS\_NS tabu search is embedded into the LS1+\_AKERS\_EXT local search between lines 9 and 10 of its pseudo-code.

The tabu list,  $TL$ , consists of  $maxT$  operation pairs that have been exchanged in the last  $maxT$  moves of the tabu search. If the move corresponding to the exchange of the operations in pair  $\{o_u, o_v\}$  has been performed, its inverse pair  $\{o_v, o_u\}$  replaces the oldest move in  $TL$  (or is added to the end of the list  $TL$  if it is not full). This process prevents the exchange of the same operations for the next  $maxT$  moves.

The pseudo-code for the TS\_NS hybrid local search procedure is depicted in Figure 4.1.

**3.3.3. Chromosome Adjustment.** Solutions produced by the hybrid local search procedure NEW\_LS usually disagree with the genes initially supplied to the decoder in the vector of random keys. Changes in the order of the operations made by the local search phase of the decoder need to be taken into account in the chromosome. The heuristic adjusts the chromosome to reflect these changes. To make the chromosome supplied by the GA agree with the solution produced by local search, the heuristic adjusts the order of the genes according to the starting times of the operations. This chromosome adjustment not only improves the quality of the solutions but also reduces the number of generations needed to obtain the best values.

**3.4. Fitness measure.** A natural fitness function (measure of quality) for this type of problem is  $C_{max}$ . However, since different schedules can have the same makespan, this measure does not differentiate well the potential for improvement of schedules having identical makespans. To better differentiate the potential for improvement we use a measure called *modified makespan* that is detailed in Mendes et al. (2009) and Gonçalves et al. (2010). The modified makespan combines the makespan of the schedule with a measure of the potential for improvement of the schedule which has values in the interval  $]0, 1[$ . The rationale for this new measure is that if we have two schedules with the same makespan value, then the one with a smaller number of activities ending close to the makespan will have more potential for improvement.

## 4. EXPERIMENTAL RESULTS

We next report results obtained on a set of experiments conducted to evaluate the performance of *BRKGA-JSP*, the algorithm proposed in this paper. *BRKGA-JSP* was implemented in C++ and all the computational experiments were carried out on a computer with an AMD 2.2 GHz Opteron (2427) CPU running the Linux (Fedora release 12) operating system. We list the benchmark instances and algorithms used in the experiments, specify the parameter configuration used in the experiments, and present the results.

```

procedure TS_NS (CurSch)
1  Let BestSch be the best schedule found in the procedure;
2  Let nNIM be the number of non improving moves;
3  Let TL be a tabu list with length maxT;
4  Let maxNIM be the maximum number allowed of consecutive
·   non improving moves;
5  nNIM  $\leftarrow$  0;
6  BestSch  $\leftarrow$  CurSch;
7  Continue  $\leftarrow$  TRUE; // used to stop while loop;
8  while (nNIM  $\leq$  maxNIM and Continue) do

9      Let CP be a critical path in the current schedule CurSch;
·      Let NS be the set operations pairs generated by the neighborhood of
·      Nowicki and Smutnicki when applied to critical path CP.
10     Evaluate the makespan corresponding to each move in NS using
·      the approximate method of Taillard (1994);

11     Let DS be the set operations pairs in NS which correspond to
·      moves that decrease the makespan
12     Let IS be the set operations pairs in NS \ TL which correspond to
·      moves that increase the makespan;

13     if (DS =  $\{\emptyset\}$  and IS =  $\{\emptyset\}$ ) then
14         Continue  $\leftarrow$  FALSE; // stop search;
15     else
16         if DS  $\neq$   $\{\emptyset\}$  then;
17             Let  $\{o_u, o_v\}$  be the operation pair in DS that decreases the
·             most the makespan;
18         else
19             Let  $\{o_u, o_v\}$  be the operation pair in IS that increases the
·             least the makespan;
20         end if
21         Exchange operations in  $\{o_u, o_v\}$  and update the schedule
·         and its makespan using the exact procedures from
·         Nowicki and Smutnicki (2005). Denote the resulting
·         schedule as NewSch;

22         Update TL with the operation pair  $\{o_v, o_u\}$ ;

23         if makespan(NewSch) < makespan(BestSch) then
24             BestSch  $\leftarrow$  NewSch;
25             nNIM  $\leftarrow$  0;
26         else
27             nNIM  $\leftarrow$  nNIM + 1;
28         end if

29         CurSch  $\leftarrow$  NewSch;
30     end if

31 end while

32 return BestSch;
end TS_NS;

```

FIGURE 4.1. Pseudo-code for the TS\_NS tabu search procedure.

**4.1. Benchmark instances and algorithms.** To illustrate the effectiveness of *BRKGA-JSP*, we consider the following well-known problem classes from the job-shop scheduling literature :

- FT – three problems denoted as (FT06, FT10 and FT20) due to Fisher and Thompson (1963);
- LA – 40 problems denoted as (LA01 – LA40) due to Lawrence (1984);
- ABZ – three problems denoted as (ABZ07 – ABZ09) due to Adams et al. (1988)
- ORB – 10 problems denoted as (ORB01 – ORB10) due to Applegate and Cook (1991);
- YN – four problems denoted as (YN01 – YN04) due to Yamada and Nakano (1992)
- SWV – 15 problems denoted as (SWV01 – SWV15) due to Storer et al. (1992)
- TA – 50 problems denoted as (TA01 – TA50) due to Taillard (1994). Instances TA51–80 are commonly considered easy and the corresponding results are not usually reported. Since *BRKGA-JSP* obtained the optimal solutions to all these instances, we will focus our attention only on the instances TA01–50 which are more difficult.
- DMU – 80 problems denoted as (DMU01 – DMU80) due to Demirkol et al. (1997).

We compare our results with those obtained by the currently best performing approaches found in the literature, namely:

- *i*-TSAB (Nowicki and Smutnicki, 2005);
- GES (Pardalos and Shylo, 2006);
- TS (Zhang et al., 2007);
- TS/SA (Zhang et al., 2008);
- AlgFix (Pardalos et al., 2010).

**4.2. Configuration.** All the computational experiments were conducted using the same configuration parameters shown in Table 2.

TABLE 2. Configuration parameters.

| Parameter             | Value   |
|-----------------------|---|
| <b>BRKGA</b>          |   |
| $p$                   | $\max(150, \lceil 0.5 \times o \rceil)$         |
| $p_e$                 | 10  |
| $p_m$                 | 10  |
| $\rho_e$              | 0.85  |
| Fitness               | Modified makespan (to minimize)                 |
| Stopping Criterion    | 20 generations                                  |
| <b>LS1+_AKERS_EXT</b> |   |
| $nRand$               | $\max(4, \min(\lceil 0.3 \times n \rceil, 12))$ |
| <b>TS_NS</b>          |   |
| $maxNIM$              | 100   |
| $maxT$                | $\max(4, \lceil 0.3 \times n \rceil)$           |
| Number of runs        | 10  |

$\lceil x \rceil$  denotes the smallest integer greater than  $x$

**4.3. Results.** To compare with other approaches we use the following measures:

$\%RE$  = the % relative error of a solution with makespan  $C_{max}$  with respect to the best-known upper bound ( $UB$ ), i.e.,  
 $\%RE = 100\% \times (C_{max} - UB) / UB$ .

$\%ARE$  = average  $\%RE$  over all instances.

Because some of the literature describing other approaches with which we compare our heuristic do not report detailed results for each instance or report results relative to best known values that are not reported, we only compute %ARE for *BRKGA-JSP* using those instances reported in detail in the literature. The values for which there are no detailed information are left blank in our tables. For all instances we provide its lower bound (*LB*) and and best known value (*UB*) (when  $LB=UB$  the best known value is optimal). The updated values of *LB* and *UB* were obtained from the following papers: Taillard (1994), Balas and Vazacopoulos (1998), Wennink (1995), Nowicki and Smutnicki (1996), Vaessens et al. (1996), Demirkol et al. (1997), Jain (1998), Brinkkötter and Brucker (2001), Schilham. (2001), Henning (2002), Nowicki and Smutnicki (2002), Pardalos and Shylo (2006), Zhang et al. (2008), Pardalos et al. (2010) and the URLs: [http://mistic.heig-vd.ch/taillard/problemes.dir/ordonnancement.dir/jobshop.dir/best\\_lb\\_up.txt](http://mistic.heig-vd.ch/taillard/problemes.dir/ordonnancement.dir/jobshop.dir/best_lb_up.txt),

<http://plaza.ufl.edu/shylo/TA.html>, and <http://plaza.ufl.edu/shylo/DMU.html>.

The detailed experimental results obtained for the problem classes FT, ORB, LA, ABZ, YN, TA, and DMU are presented in Tables 7 to 15 in the appendix. Note that since not all the other approaches report results for the same set of instances, we have to use two rows with labels %ARE and BRKGA-JSP %ARE at the bottom of some tables to aggregate the average %RE over all instances being compared.

Optimal solutions for all the instances in problem classes FT, ORB, and LA are known. For problem classes FT and ORB, the approaches BRKGA-JSP, GES, TS, and TS/SA obtained optimal solutions on all instances. For problem class LA, the approach GES obtained the optimal solutions on all instances, while BRKGA-JSP failed to do so on instance LA29 where it obtained a value of 1153 instead of 1152. Approaches TS and TS/SA failed to find optimal values for instances LA29 and LA40. Problem classes ABZ, YN, TA, and DMU include some hard instances for which no optimal solution is known. BRKGA-JSP obtained the best %ARE results for these classes with the exception of problem class SWV where the TS approach, which only presents values for instances SWV11-15, obtained a single better result (for instance SWV15). BRKGA-JSP improved the best known values (*UB*) for 57 instances (42 on the DMU class, nine on the TA class, one on the YN class, and five on the SWV class). Table 3 presents a summary of the %ARE obtained by each approach for each problem class (note that since not all the other approaches use the same set of instances we have to use two rows for each class of problems - the row that starts with “other” presents the results obtained by the other approaches and the row starting with BRKGA-JSP present the results for the corresponding instance obtained by our algorithm).

TABLE 3. Summary of %ARE obtained by each approach for each instance class.

| Class    | Approach  | GES           | TS            | TS/SA         | AlgFix        | <i>i</i> -TSAB |
|----------|-----------|---------------|---------------|---------------|---------------|----------------|
| FT       | Other     |               | <b>0</b>      | <b>0</b>      |               |                |
|          | BRKGA-JSP |               | <b>0</b>      | <b>0</b>      |               |                |
| ORB      | Other     | <b>0</b>      |               | <b>0</b>      |               |                |
|          | BRKGA-JSP | <b>0</b>      |               | <b>0</b>      |               |                |
| LA       | Other     | <b>0.000</b>  | 0.046         | 0.023         |               |                |
|          | BRKGA-JSP | 0.002         | <b>0.008</b>  | <b>0.008</b>  |               |                |
| ABZ      | Other     |               | 0.350         | 0.202         |               |                |
|          | BRKGA-JSP |               | <b>0.100</b>  | <b>0.100</b>  |               |                |
| YN       | Other     |               |               | 0.026         |               |                |
|          | BRKGA-JSP |               |               | <b>-0.083</b> |               |                |
| SWV01-10 | Other     |               |               | 0.007         |               |                |
|          | BRKGA-JSP |               |               | <b>-0.015</b> |               |                |
| SWV11-15 | Other     |               | <b>0.000</b>  |               |               |                |
|          | BRKGA-JSP |               | 0.010         |               |               |                |
| TA       | Other     | 0.194         |               | 0.119         | 0.518         | 0.194          |
|          | BRKGA-JSP | <b>-0.023</b> |               | <b>-0.023</b> | <b>-0.023</b> | <b>-0.043</b>  |
| DMU      | Other     | 0.629         | 0.162         |               | 0.424         | 1.150          |
|          | BRKGA-JSP | <b>-0.104</b> | <b>-0.155</b> |               | <b>-0.104</b> | <b>-0.138</b>  |

Best values of %ARE are in **bold**.

To investigate the contribution of each of the components included in BRKGA-JSP (Genetic Algorithm, Tabu Search, LS1+\_AKERS\_EXT, and Chromosome Adjustment) we conducted the additional experiments using the components described in Table 4.

TABLE 4. Description of additional experiments.

| Experiment | Description   |
|------------|---|
| GA         | Run BRKGA alone, using chromosome adjustment.   |
| GA-TS      | Run BRKGA with Tabu Search and chromosome adjustment.   |
| GA-AK      | Run BRKGA with the LS1+_AKERS_EXT search and chromosome adjustment.                           |
| GA-AKTS    | Run BRKGA with both LS1+_AKERS_EXT search and Tabu Search, but without chromosome adjustment. |

Table 5 lists, for each problem class, %GA, %GA-TS, % GA-AK, and %GA-AKTS, the average % increase in makespan for GA, GA-TS, GA-AK, and GA-AKTS, respectively, with respect to the average makespans of the solutions obtained by BRKGA-JSP.

TABLE 5. % increase in makespan with respect to full algorithm for each experiment on all instance classes.

| Class             | $n \times m$ | % GA  | % GA-TS | % GA-AK | % GA-AKTS |
|-------------------|--------------|-------|---------|---------|-----------|
| FT06              | 6 × 6        | 0.0%  | 0.0%    | 0.0%    | 0.0%      |
| FT10              | 10 × 10      | 5.9%  | 0.0%    | 0.9%    | 0.0%      |
| FT20              | 20 × 5       | 6.8%  | 0.7%    | 0.0%    | 0.0%      |
| ORB01-10          | 10 × 10      | 7.0%  | 0.6%    | 0.3%    | 0.0%      |
| LA01-05           | 10 × 5       | 0.9%  | 0.0%    | 0.0%    | 0.0%      |
| LA06-10           | 15 × 5       | 0.0%  | 0.0%    | 0.0%    | 0.0%      |
| LA11-15           | 20 × 5       | 0.0%  | 0.0%    | 0.0%    | 0.0%      |
| LA16-20           | 10 × 10      | 2.2%  | 0.1%    | 0.1%    | 0.0%      |
| LA21-25           | 15 × 10      | 7.0%  | 0.3%    | 1.1%    | 0.0%      |
| LA26-30           | 20 × 10      | 7.6%  | 0.9%    | 1.4%    | 0.2%      |
| LA31-35           | 30 × 10      | 0.2%  | 0.0%    | 0.0%    | 0.0%      |
| LA36-40           | 15 × 15      | 11.2% | 1.3%    | 1.6%    | 0.0%      |
| ABZ07-09          | 20 × 15      | 14.7% | 2.3%    | 3.1%    | 0.3%      |
| YN01-04           | 20 × 20      | 13.6% | 1.8%    | 3.6%    | 0.5%      |
| SWV01-05          | 20 × 10      | 19.9% | 6.3%    | 3.8%    | 0.6%      |
| SWV06-10          | 20 × 15      | 22.9% | 6.9%    | 6.6%    | 1.5%      |
| SWV11-15          | 50 × 10      | 28.8% | 10.9%   | 7.2%    | 0.6%      |
| TA01-10           | 15 × 15      | 10.3% | 0.8%    | 1.3%    | 0.0%      |
| TA11-20           | 20 × 15      | 14.6% | 2.7%    | 3.8%    | 0.5%      |
| TA21-30           | 20 × 20      | 14.9% | 1.9%    | 4.4%    | 0.5%      |
| TA31-40           | 30 × 15      | 15.0% | 2.4%    | 6.6%    | 0.6%      |
| TA41-50           | 30 × 20      | 20.7% | 4.0%    | 9.3%    | 1.4%      |
| DMU01-05          | 20 × 15      | 17.6% | 1.8%    | 3.6%    | 0.4%      |
| DMU06-10          | 20 × 20      | 17.3% | 1.9%    | 3.7%    | 0.3%      |
| DMU11-15          | 30 × 15      | 16.4% | 2.7%    | 6.9%    | 0.5%      |
| DMU16-20          | 30 × 20      | 18.6% | 3.0%    | 8.7%    | 0.7%      |
| DMU21-25          | 40 × 15      | 7.8%  | 0.0%    | 2.3%    | 0.0%      |
| DMU26-30          | 40 × 20      | 16.8% | 2.2%    | 8.0%    | 0.3%      |
| DMU31-35          | 50 × 15      | 3.7%  | 0.0%    | 1.2%    | 0.0%      |
| DMU36-40          | 50 × 20      | 14.3% | 1.0%    | 6.1%    | 0.0%      |
| DMU41-45          | 20 × 15      | 22.8% | 7.2%    | 6.4%    | 1.5%      |
| DMU46-50          | 20 × 20      | 22.3% | 5.9%    | 7.9%    | 1.4%      |
| DMU51-55          | 30 × 15      | 28.8% | 10.1%   | 9.5%    | 2.1%      |
| DMU56-60          | 30 × 20      | 28.7% | 11.4%   | 11.7%   | 3.0%      |
| DMU61-65          | 40 × 15      | 31.5% | 13.8%   | 11.1%   | 0.2%      |
| DMU66-70          | 40 × 20      | 32.1% | 13.3%   | 13.5%   | 0.1%      |
| DMU71-75          | 50 × 15      | 33.1% | 15.3%   | 12.5%   | 0.1%      |
| DMU76-80          | 50 × 20      | 35.0% | 17.7%   | 14.2%   | 0.1%      |
| Overall average = |              | 15.0% | 4.0%    | 4.8%    | 0.5%      |

From Table 5 it is clear that the BRKGA alone does not perform well since it produces an overall average makespan increase of 15% with respect to the full algorithm. The combinations of the BRKGA with the tabu search (GA-TS) and with the LS1+\_AKERS\_EXT (GA-AK) produce better



results. Nevertheless, they are 4% and 4.8%, respectively, above the ones produced by BRKGA-JSP. Combining the BRKGA with both the LS1+\_AKERS\_EXT search and the tabu search into GA-AKTS results in the best makespans of the four, with only an average makespan increase of 0.5% with respect to the solutions found by BRKGA-JSP. This shows that the addition of chromosome adjustment, used in the full algorithm (BRKGA-JSP), is consequential since it contributes to an additional average makespan reduction of 0.5%. It also clear that the good performance of the algorithm results mainly from the combination of the two local searches LS1+\_AKERS\_EXT and TS.

In terms of computational times, we cannot make any fair and meaningful comment since all the other approaches were implemented with different programming languages and tested on computers with different computing power. Hence, to avoid discussion about the different computers speed used in the tests, we limit ourselves to reporting in Table 6 the average running times per run for BRKGA-JSP, while for each of the other algorithms we only report, when available, the CPU used and the reported running times. We profiled our runs and also include the percentage of the total time that was spent on each of the algorithm components of BRKGA-JSP (%GA – genetic algorithm, %TS – tabu search, and %AK – LS1+\_AKERS\_EXT search). It is clear from Table 6 that BRKGA-JSP spends most of its time in the LS1+\_AKERS\_EXT search.

TABLE 6. Average running times for BRKGA-JSP.

| Class    | $n \times m$ | BRKGA-JSP |        |        |         | <i>i</i> -TSAB | TS      | TS/SA   | AlgFix  | GES     |
|----------|--------------|-----------|--------|--------|---------|----------------|---------|---------|---------|---------|
|          |              | % GA      | % TS   | % AK   | Time(s) | Time(s)        | Time(s) | Time(s) | Time(s) | Time(s) |
| FT06     | 6 × 6        | 12.50%    | 25.00% | 62.50% | 1.0     |                |         |         |         |         |
| FT10     | 10 × 10      | 4.44%     | 6.67%  | 88.89% | 10.1    |                | 41.1    | 3.8     |         |         |
| FT20     | 20 × 5       | 1.75%     | 1.75%  | 96.49% | 13.4    |                |         |         |         |         |
| ORB01-10 | 10 × 10      | 1.73%     | 2.80%  | 95.47% | 5.8     |                |         | 6.2     |         |         |
| LA01-05  | 10 × 5       | 7.04%     | 10.80% | 82.15% | 1.4     |                |         | 0.0     |         |         |
| LA06-10  | 15 × 5       | 3.34%     | 3.92%  | 92.74% | 2.9     |                |         |         |         |         |
| LA11-15  | 20 × 5       | 1.86%     | 1.93%  | 96.21% | 5.3     |                |         |         |         |         |
| LA16-20  | 10 × 10      | 5.92%     | 7.92%  | 86.16% | 4.6     |                |         | 0.2     |         |         |
| LA21-25  | 15 × 10      | 1.93%     | 3.17%  | 94.90% | 15.3    |                |         | 13.6    |         |         |
| LA26-30  | 20 × 10      | 0.95%     | 1.51%  | 97.54% | 21.8    |                |         | 15.2    |         |         |
| LA31-35  | 30 × 10      | 0.31%     | 0.49%  | 99.21% | 38.7    |                |         |         |         |         |
| LA36-40  | 15 × 15      | 1.73%     | 2.81%  | 95.46% | 21.4    |                |         | 36.1    |         |         |
| ABZ07-09 | 20 × 15      | 1.17%     | 1.76%  | 97.07% | 54.6    |                |         | 88.9    |         |         |
| YN01-04  | 20 × 20      | 0.90%     | 2.01%  | 97.10% | 105.2   |                |         | 109.1   |         |         |
| SWV01-05 | 20 × 10      | 0.71%     | 1.52%  | 97.78% | 42.5    |                |         | 138.3   |         |         |
| SWV06-10 | 20 × 15      | 0.76%     | 1.46%  | 97.79% | 78.7    |                |         | 190.2   |         |         |
| SWV11-15 | 50 × 10      | 0.69%     | 1.87%  | 97.44% | 2304.4  |                | 3118.2  |         |         |         |
| TA01-10  | 15 × 15      | 0.48%     | 1.17%  | 98.35% | 30.4    | 79             |         | 65.3    | 10000   | 30000   |
| TA11-20  | 20 × 15      | 0.18%     | 0.61%  | 99.21% | 65.8    | 390            |         | 235     | 10000   | 30000   |
| TA21-30  | 20 × 20      | 2.48%     | 3.93%  | 93.59% | 143.2   | 1265           |         | 433     | 10000   | 30000   |
| TA31-40  | 30 × 15      | 3.12%     | 3.92%  | 92.96% | 487.6   | 1225           |         | 370.4   | 10000   | 30000   |
| TA41-50  | 30 × 20      | 0.31%     | 0.69%  | 99.01% | 1068.3  | 1670           |         | 845.8   | 10000   | 30000   |
| DMU01-05 | 20 × 15      | 1.04%     | 1.51%  | 97.45% | 68.9    |                |         |         | 10000   | 30000   |
| DMU06-10 | 20 × 20      | 0.92%     | 1.78%  | 97.31% | 145.4   |                |         |         | 10000   | 30000   |
| DMU11-15 | 30 × 15      | 0.25%     | 0.51%  | 99.25% | 427.3   |                |         |         | 10000   | 30000   |
| DMU16-20 | 30 × 20      | 0.21%     | 0.72%  | 99.07% | 1043.6  |                |         |         | 10000   | 30000   |
| DMU21-25 | 40 × 15      | 0.09%     | 0.28%  | 99.64% | 1150.6  |                |         |         | 10000   | 30000   |
| DMU26-30 | 40 × 20      | 0.08%     | 0.37%  | 99.55% | 3556.3  |                |         |         | 10000   | 30000   |
| DMU31-35 | 50 × 15      | 0.08%     | 0.18%  | 99.74% | 2086.7  |                |         |         | 10000   | 30000   |
| DMU36-40 | 50 × 20      | 0.05%     | 0.24%  | 99.71% | 9368.3  |                |         |         | 10000   | 30000   |
| DMU41-45 | 20 × 15      | 0.56%     | 1.21%  | 98.23% | 78.9    |                |         |         | 10000   | 30000   |
| DMU46-50 | 20 × 20      | 0.52%     | 1.42%  | 98.06% | 187.7   |                |         |         | 10000   | 30000   |
| DMU51-55 | 30 × 15      | 0.16%     | 0.49%  | 99.35% | 701.4   |                |         |         | 10000   | 30000   |
| DMU56-60 | 30 × 20      | 0.14%     | 0.63%  | 99.23% | 1545.8  |                |         |         | 10000   | 30000   |
| DMU61-65 | 40 × 15      | 0.07%     | 0.28%  | 99.65% | 2684.3  |                |         |         | 10000   | 30000   |
| DMU66-70 | 40 × 20      | 0.07%     | 0.39%  | 99.54% | 5394.2  |                |         |         | 10000   | 30000   |
| DMU71-75 | 50 × 15      | 0.04%     | 0.21%  | 99.74% | 8070.1  |                |         |         | 10000   | 30000   |
| DMU76-80 | 50 × 20      | 0.04%     | 0.27%  | 99.69% | 15923.4 |                |         |         | 10000   | 30000   |

Note. *i*-TSAB was run on a Pentium at 900 MHz, TS was run on a Pentium IV at 1.8 GHz, TS/SA was run on a Pentium IV at 3.0 GHz and AlgFix and GES were run on a Pentium at 2.8 GHz.

## 5. CONCLUDING REMARKS

This paper proposes a new heuristic for the job-shop scheduling problem. The heuristic is based on a biased random-key genetic algorithm (BRKGA) which uses a decoder with three phases. The

initial phase uses a procedure that takes the chromosome and produces an active schedule. This is followed by a second phase which takes the active schedule and attempts to improve it with a local search that moves back and forth between two neighborhoods, one based on an extension of the graphical method of Akers (1956) and the other on the well-known tabu search based local improvement procedure of Nowicki and Smutnicki (1996). Finally, in the last phase, the chromosome is adjusted to reflect the solution found by the previous phases.

Computational experiments compared several configurations of the heuristic (phase 1 only, phases 1 and 2, and all three phases) and showed that the best results are achieved combining the BRKGA with the three phases (BRKGA-JSP) with phase 2 having the greatest contribution to makespan reduction.

The approach was tested on a set of 205 standard instances from the literature and compared with other approaches. Of the 205 instances, 103 were open, i.e. had best known solutions not yet proven optimal. Of these 103 instances, our new heuristic improved the best known values for 57 of them. We improved the best known solution for one of four open instances in class YN (Yamada and Nakano, 1992), five of nine open instances in class SWV (Storer et al., 1992), nine of 32 open instances in class TA (Taillard, 1994), and 42 of 56 open instances in class DMU (Demirkol et al., 1997). For instance DMU18, one of the instances in class DMU, our new heuristic found a solution of value 3844, matching its previously best known lower bound and thus establishing, for the first time, optimality for this instance.

Compared to results reported in the literature for other algorithms, BRKGA-JSP found the best average solutions for seven of nine problem classes, as shown in Table 3. In classes LA and SWV11-15, the two classes for which BRKGA-JSP was not the best, it was second best with average solutions only 0.002% and 0.01%, respectively, above those of the winner.

## 6. APPENDIX

TABLE 7. Makespan and average percent deviation from best upper bound for problem class FT.

| Prob   | $n \times m$ | <i>Opt.</i> | BRKGA-JSP |      |      | TS/SA | TS  |
|--------|--------------|-------------|-----------|------|------|-------|-----|
|        |              |             | max       | avg  | min  | min   | min |
| FT06   | 6 × 6        | 55          | 55        | 55   | 55   |       |     |
| FT10   | 10 × 10      | 930         | 930       | 930  | 930  | 930   | 930 |
| FT20   | 20 × 5       | 1165        | 1165      | 1165 | 1165 |       |     |
| %ARE = |              |             | 0         | 0    | 0    | 0     | 0   |

TABLE 8. Makespan and average percent deviation from best upper bound for problem class LA.

| Prob      | $n \times m$ | $Opt.$ | BRKGA-JSP |        |      | GES    | TS/SA | TS    |       |
|-----------|--------------|--------|-----------|--------|------|--------|-------|-------|-------|
|           |              |        | max       | avg    | min  | min    | min   | min   |       |
| LA01      | 10 × 5       | 666    | 666       | 666    | 666  | 666    |       |       |       |
| LA02      | 10 × 5       | 655    | 655       | 655    | 655  | 655    |       |       |       |
| LA03      | 10 × 5       | 597    | 597       | 597    | 597  | 597    |       |       |       |
| LA04      | 10 × 5       | 590    | 590       | 590    | 590  | 590    |       |       |       |
| LA05      | 10 × 5       | 593    | 593       | 593    | 593  | 593    |       |       |       |
| LA06      | 15 × 5       | 926    | 926       | 926    | 926  | 926    |       |       |       |
| LA07      | 15 × 5       | 890    | 890       | 890    | 890  | 890    |       |       |       |
| LA08      | 15 × 5       | 863    | 863       | 863    | 863  | 863    |       |       |       |
| LA09      | 15 × 5       | 951    | 951       | 951    | 951  | 951    |       |       |       |
| LA10      | 15 × 5       | 958    | 958       | 958    | 958  | 958    |       |       |       |
| LA11      | 20 × 5       | 1222   | 1222      | 1222   | 1222 | 1222   |       |       |       |
| LA12      | 20 × 5       | 1039   | 1039      | 1039   | 1039 | 1039   |       |       |       |
| LA13      | 20 × 5       | 1150   | 1150      | 1150   | 1150 | 1150   |       |       |       |
| LA14      | 20 × 5       | 1292   | 1292      | 1292   | 1292 | 1292   |       |       |       |
| LA15      | 20 × 5       | 1207   | 1207      | 1207   | 1207 | 1207   |       |       |       |
| LA16      | 10 × 10      | 945    | 945       | 945    | 945  | 945    |       |       |       |
| LA17      | 10 × 10      | 784    | 784       | 784    | 784  | 784    |       |       |       |
| LA18      | 10 × 10      | 848    | 848       | 848    | 848  | 848    |       |       |       |
| LA19      | 10 × 10      | 842    | 842       | 842    | 842  | 842    | 842   | 842   |       |
| LA20      | 10 × 10      | 902    | 902       | 902    | 902  | 902    |       |       |       |
| LA21      | 15 × 10      | 1046   | 1046      | 1046   | 1046 | 1046   | 1046  | 1046  |       |
| LA22      | 15 × 10      | 927    | 927       | 927    | 927  | 927    |       |       |       |
| LA23      | 15 × 10      | 1032   | 1032      | 1032   | 1032 | 1032   |       |       |       |
| LA24      | 15 × 10      | 935    | 935       | 935    | 935  | 935    | 935   | 935   |       |
| LA25      | 15 × 10      | 977    | 977       | 977    | 977  | 977    | 977   | 977   |       |
| LA26      | 20 × 10      | 1218   | 1218      | 1218   | 1218 | 1218   |       |       |       |
| LA27      | 20 × 10      | 1235   | 1235      | 1235   | 1235 | 1235   | 1235  | 1235  |       |
| LA28      | 20 × 10      | 1216   | 1216      | 1216   | 1216 | 1216   |       |       |       |
| LA29      | 20 × 10      | 1152   | 1160      | 1154.7 | 1153 | 1152   | 1153  | 1156  |       |
| LA30      | 20 × 10      | 1355   | 1355      | 1355   | 1355 | 1355   |       |       |       |
| LA31      | 30 × 10      | 1784   | 1784      | 1784   | 1784 | 1784   |       |       |       |
| LA32      | 30 × 10      | 1850   | 1850      | 1850   | 1850 | 1850   |       |       |       |
| LA33      | 30 × 10      | 1719   | 1719      | 1719   | 1719 | 1719   |       |       |       |
| LA34      | 30 × 10      | 1721   | 1721      | 1721   | 1721 | 1721   |       |       |       |
| LA35      | 30 × 10      | 1888   | 1888      | 1888   | 1888 | 1888   |       |       |       |
| LA36      | 15 × 15      | 1268   | 1268      | 1268   | 1268 | 1268   | 1268  | 1268  |       |
| LA37      | 15 × 15      | 1397   | 1397      | 1397   | 1397 | 1397   | 1397  | 1397  |       |
| LA38      | 15 × 15      | 1196   | 1196      | 1196   | 1196 | 1196   | 1196  | 1196  |       |
| LA39      | 15 × 15      | 1233   | 1233      | 1233   | 1233 | 1233   | 1233  | 1233  |       |
| LA40      | 15 × 15      | 1222   | 1226      | 1223.2 | 1222 | 1222   | 1224  | 1224  |       |
|           |              |        |           |        |      | %ARE = | 0.000 | 0.023 | 0.046 |
| BRKGA-JSP |              |        |           |        |      | %ARE = | 0.002 | 0.008 | 0.008 |

TABLE 9. Makespan and average percent deviation from best upper bound for problem class ORB.

| Prob  | $n$ | $m$ | $Opt.$ | BRKGA-JSP |        |        | TS/SA | GES  |   |
|-------|-----|-----|--------|-----------|--------|--------|-------|------|---|
|       |     |     |        | max       | avg    | min    | min   | min  |   |
| ORB01 | 10  | 10  | 1059   | 1059      | 1059   | 1059   | 1059  | 1059 |   |
| ORB02 | 10  | 10  | 888    | 888       | 888    | 888    | 888   | 888  |   |
| ORB03 | 10  | 10  | 1005   | 1005      | 1005   | 1005   | 1005  | 1005 |   |
| ORB04 | 10  | 10  | 1005   | 1011      | 1006.2 | 1005   | 1005  | 1005 |   |
| ORB05 | 10  | 10  | 887    | 887       | 887    | 887    | 887   | 887  |   |
| ORB06 | 10  | 10  | 1010   | 1010      | 1010   | 1010   | 1010  | 1010 |   |
| ORB07 | 10  | 10  | 397    | 397       | 397    | 397    | 397   | 397  |   |
| ORB08 | 10  | 10  | 899    | 899       | 899    | 899    | 899   | 899  |   |
| ORB09 | 10  | 10  | 934    | 934       | 934    | 934    | 934   | 934  |   |
| ORB10 | 10  | 10  | 944    | 944       | 944    | 944    | 944   | 944  |   |
|       |     |     |        |           |        | %ARE = | 0     | 0    | 0 |

TABLE 10. Makespan and average percent deviation from best upper bound for problem class ABZ.

| Prob  | $n \times m$   | $LB$ | $UB$ | BRKGA-JSP |       |       | TS/SA | TS  |
|-------|----------------|------|------|-----------|-------|-------|-------|-----|
|       |                |      |      | max       | avg   | min   | min   | min |
| ABZ07 | $20 \times 15$ | 656  | 656  | 661       | 658   | 656   | 658   | 657 |
| ABZ08 | $20 \times 15$ | 645  | 665  | 668       | 667.7 | 667   | 667   | 669 |
| ABZ09 | $20 \times 15$ | 661  | 678  | 681       | 678.9 | 678   | 678   | 680 |
|       |                |      |      | %ARE =    | 0.100 | 0.202 | 0.350 |     |

TABLE 11. Makespan and average percent deviation from best upper bound for problem class YN.

| Prob | $n \times m$   | $LB$ | $UB$ | BRKGA-JSP |        |            | TS/SA |
|------|----------------|------|------|-----------|--------|------------|-------|
|      |                |      |      | max       | avg    | min        | min   |
| YN01 | $20 \times 20$ | 826  | 884  | 889       | 886    | 884        | 884   |
| YN02 | $20 \times 20$ | 861  | 907  | 909       | 906.5  | <b>904</b> | 907   |
| YN03 | $20 \times 20$ | 827  | 892  | 895       | 893.1  | 892        | 892   |
| YN04 | $20 \times 20$ | 918  | 968  | 979       | 973    | 968        | 969   |
|      |                |      |      | %ARE =    | -0.083 | 0.026      |       |

Newly found upper bounds by BRKGA-JSP are in **bold**.

TABLE 12. Makespan and average percent deviation from best upper bound for problem class SWV.

| Prob  | $n \times m$   | $LB$ | $UB$ | BRKGA-JSP |        |             | TS/SA  | TS    |
|-------|----------------|------|------|-----------|--------|-------------|--------|-------|
|       |                |      |      | max       | avg    | min         | min    | min   |
| SWV01 | $20 \times 10$ | 1407 | 1407 | 1413      | 1408.9 | 1407        | 1412   |       |
| SWV02 | $20 \times 10$ | 1475 | 1475 | 1490      | 1478.2 | 1475        | 1475   |       |
| SWV03 | $20 \times 10$ | 1369 | 1398 | 1404      | 1400   | 1398        | 1398   |       |
| SWV04 | $20 \times 10$ | 1450 | 1470 | 1478      | 1472.8 | 1470        | 1470   |       |
| SWV05 | $20 \times 10$ | 1424 | 1424 | 1441      | 1431.4 | 1425        | 1425   |       |
| SWV06 | $20 \times 15$ | 1591 | 1678 | 1694      | 1682.1 | <b>1675</b> | 1679   |       |
| SWV07 | $20 \times 15$ | 1446 | 1600 | 1609      | 1601.2 | <b>1594</b> | 1603   |       |
| SWV08 | $20 \times 15$ | 1640 | 1756 | 1770      | 1764.3 | <b>1755</b> | 1756   |       |
| SWV09 | $20 \times 15$ | 1604 | 1661 | 1675      | 1667.9 | <b>1656</b> | 1661   |       |
| SWV10 | $20 \times 15$ | 1631 | 1754 | 1772      | 1754.6 | <b>1743</b> | 1754   |       |
| SWV11 | $50 \times 10$ | 2983 | 2983 | 2989      | 2985.9 | 2983        |        | 2983  |
| SWV12 | $50 \times 10$ | 2972 | 2979 | 2994      | 2989.7 | 2979        |        | 2979  |
| SWV13 | $50 \times 10$ | 3104 | 3104 | 3140      | 3111.6 | 3104        |        | 3104  |
| SWV14 | $50 \times 10$ | 2968 | 2968 | 2968      | 2968   | 2968        |        | 2968  |
| SWV15 | $50 \times 10$ | 2885 | 2886 | 2904      | 2902.9 | 2901        |        | 2886  |
|       |                |      |      | BRKGA-JSP |        | %ARE =      | 0.007  | 0.000 |
|       |                |      |      |           |        | %ARE =      | -0.015 | 0.010 |

Newly found upper bounds by BRKGA-JSP are in **bold**.

TABLE 13. Makespan and average percent deviation from best upper bound for problem class TA.

| Prob      | $n \times m$ | $LB$ | $UB$ | BRKGA-JSP |        |             | GES    | AlgFix | $i$ -TSAB | TS/SA  |        |
|-----------|--------------|------|------|-----------|--------|-------------|--------|--------|-----------|--------|--------|
|           |              |      |      | max       | avg    | min         | min    | min    | min       | min    |        |
| TA01      | 15 × 15      | 1231 | 1231 | 1231      | 1231   | 1231        | 1231   | 1231   |           | 1231   |        |
| TA02      | 15 × 15      | 1244 | 1244 | 1244      | 1244   | 1244        | 1244   | 1244   |           | 1244   |        |
| TA03      | 15 × 15      | 1218 | 1218 | 1218      | 1218   | 1218        | 1218   | 1218   |           | 1218   |        |
| TA04      | 15 × 15      | 1175 | 1175 | 1175      | 1175   | 1175        | 1175   | 1175   |           | 1175   |        |
| TA05      | 15 × 15      | 1224 | 1224 | 1227      | 1224.9 | 1224        | 1224   | 1224   |           | 1224   |        |
| TA06      | 15 × 15      | 1238 | 1238 | 1240      | 1238.9 | 1238        | 1238   | 1238   |           | 1238   |        |
| TA07      | 15 × 15      | 1227 | 1227 | 1228      | 1228   | 1228        | 1228   | 1228   |           | 1228   |        |
| TA08      | 15 × 15      | 1217 | 1217 | 1217      | 1217   | 1217        | 1217   | 1217   |           | 1217   |        |
| TA09      | 15 × 15      | 1274 | 1274 | 1280      | 1277   | 1274        | 1274   | 1274   |           | 1274   |        |
| TA10      | 15 × 15      | 1241 | 1241 | 1241      | 1241   | 1241        | 1241   | 1241   |           | 1241   |        |
| TA11      | 20 × 15      | 1323 | 1357 | 1365      | 1360   | 1357        | 1357   | 1358   | 1361      | 1359   |        |
| TA12      | 20 × 15      | 1351 | 1367 | 1376      | 1372.6 | 1367        | 1367   | 1367   |           | 1371   |        |
| TA13      | 20 × 15      | 1282 | 1342 | 1351      | 1347.3 | 1344        | 1344   | 1342   |           | 1342   |        |
| TA14      | 20 × 15      | 1345 | 1345 | 1345      | 1345   | 1345        | 1345   | 1345   |           | 1345   |        |
| TA15      | 20 × 15      | 1304 | 1339 | 1360      | 1348.9 | 1339        | 1339   | 1339   |           | 1339   |        |
| TA16      | 20 × 15      | 1302 | 1360 | 1371      | 1362.1 | 1360        | 1360   | 1360   |           | 1360   |        |
| TA17      | 20 × 15      | 1462 | 1462 | 1478      | 1470.5 | 1462        | 1469   | 1473   | 1462      | 1464   |        |
| TA18      | 20 × 15      | 1369 | 1396 | 1407      | 1400.9 | 1396        | 1401   | 1396   |           | 1399   |        |
| TA19      | 20 × 15      | 1297 | 1332 | 1338      | 1333.2 | 1332        | 1332   | 1332   | 1335      | 1335   |        |
| TA20      | 20 × 15      | 1318 | 1348 | 1357      | 1350.4 | 1348        | 1348   | 1348   | 1351      | 1350   |        |
| TA21      | 20 × 20      | 1539 | 1643 | 1650      | 1647   | <b>1642</b> | 1647   | 1643   | 1644      | 1644   |        |
| TA22      | 20 × 20      | 1511 | 1600 | 1600      | 1600   | 1600        | 1602   | 1600   | 1600      | 1600   |        |
| TA23      | 20 × 20      | 1472 | 1557 | 1570      | 1562.6 | 1557        | 1558   | 1557   | 1557      | 1560   |        |
| TA24      | 20 × 20      | 1602 | 1646 | 1654      | 1650.6 | 1646        | 1653   | 1646   | 1647      | 1646   |        |
| TA25      | 20 × 20      | 1504 | 1595 | 1611      | 1602   | 1595        | 1596   | 1595   | 1595      | 1597   |        |
| TA26      | 20 × 20      | 1539 | 1645 | 1658      | 1652.3 | <b>1643</b> | 1647   | 1647   | 1645      | 1647   |        |
| TA27      | 20 × 20      | 1616 | 1680 | 1689      | 1685.6 | 1680        | 1685   | 1686   | 1680      | 1680   |        |
| TA28      | 20 × 20      | 1591 | 1603 | 1617      | 1611.7 | 1603        | 1614   | 1613   | 1614      | 1603   |        |
| TA29      | 20 × 20      | 1514 | 1625 | 1629      | 1627.4 | 1625        | 1625   | 1625   |           | 1627   |        |
| TA30      | 20 × 20      | 1473 | 1584 | 1598      | 1588.5 | 1584        | 1584   | 1584   | 1584      | 1584   |        |
| TA31      | 30 × 15      | 1764 | 1764 | 1766      | 1764.4 | 1764        | 1764   | 1766   |           | 1764   |        |
| TA32      | 30 × 15      | 1774 | 1790 | 1801      | 1794.1 | <b>1785</b> | 1793   | 1790   |           | 1795   |        |
| TA33      | 30 × 15      | 1778 | 1791 | 1799      | 1793.7 | 1791        | 1799   | 1791   | 1793      | 1796   |        |
| TA34      | 30 × 15      | 1828 | 1829 | 1834      | 1832.1 | 1829        | 1832   | 1832   | 1829      | 1831   |        |
| TA35      | 30 × 15      | 2007 | 2007 | 2007      | 2007   | 2007        | 2007   | 2007   |           | 2007   |        |
| TA36      | 30 × 15      | 1819 | 1819 | 1827      | 1822.9 | 1819        | 1819   | 1819   |           | 1819   |        |
| TA37      | 30 × 15      | 1771 | 1771 | 1784      | 1777.8 | 1771        | 1779   | 1784   | 1778      | 1778   |        |
| TA38      | 30 × 15      | 1673 | 1673 | 1681      | 1676.7 | 1673        | 1673   | 1673   |           | 1673   |        |
| TA39      | 30 × 15      | 1795 | 1795 | 1806      | 1801.6 | 1795        | 1795   | 1795   |           | 1795   |        |
| TA40      | 30 × 15      | 1631 | 1673 | 1689      | 1678.1 | <b>1669</b> | 1680   | 1979   | 1674      | 1676   |        |
| TA41      | 30 × 20      | 1859 | 2006 | 2027      | 2018.7 | 2008        | 2022   | 2022   |           | 2018   |        |
| TA42      | 30 × 20      | 1867 | 1945 | 1957      | 1949.3 | <b>1937</b> | 1956   | 1953   | 1956      | 1953   |        |
| TA43      | 30 × 20      | 1809 | 1848 | 1874      | 1863.1 | 1852        | 1870   | 1869   | 1859      | 1858   |        |
| TA44      | 30 × 20      | 1927 | 1983 | 2003      | 1992.4 | 1983        | 1991   | 1992   | 1984      | 1983   |        |
| TA45      | 30 × 20      | 1997 | 2000 | 2000      | 2000   | 2000        | 2004   | 2000   | 2000      | 2000   |        |
| TA46      | 30 × 20      | 1940 | 2008 | 2023      | 2015.5 | <b>2004</b> | 2011   | 2011   | 2021      | 2010   |        |
| TA47      | 30 × 20      | 1789 | 1897 | 1908      | 1902.1 | <b>1894</b> | 1903   | 1902   | 1903      | 1903   |        |
| TA48      | 30 × 20      | 1912 | 1945 | 1973      | 1959.2 | <b>1943</b> | 1962   | 1962   | 1953      | 1955   |        |
| TA49      | 30 × 20      | 1915 | 1966 | 1983      | 1972.6 | <b>1964</b> | 1969   | 1974   |           | 1967   |        |
| TA50      | 30 × 20      | 1807 | 1925 | 1932      | 1927   | 1925        | 1931   | 1927   | 1928      | 1931   |        |
|           |              |      |      |           |        |             | %ARE = | 0.194  | 0.518     | 0.194  | 0.119  |
| BRKGA-JSP |              |      |      |           |        |             | %ARE = | -0.023 | -0.023    | -0.043 | -0.023 |

Newly found upper bounds by BRKGA-JSP are in **bold**.

TABLE 14. Makespan and average percent deviation from best upper bound for problem class DMU (DMU01–DMU40).

| Prob  | $n \times m$ | LB   | UB   | BRKGA-JSP |        |             | TS   | GES  | <i>i</i> -TSAB | AlgFix |
|-------|--------------|------|------|-----------|--------|-------------|------|------|----------------|--------|
|       |              |      |      | max       | avg    | min         | min  | min  | min            | min    |
| DMU01 | 20 × 15      | 2501 | 2563 | 2563      | 2563   | 2563        | 2566 | 2566 | 2571           | 2563   |
| DMU02 | 20 × 15      | 2651 | 2706 | 2716      | 2714.5 | 2706        | 2711 | 2706 | 2715           | 2706   |
| DMU03 | 20 × 15      | 2731 | 2731 | 2741      | 2736.5 | 2731        |      | 2731 |                | 2731   |
| DMU04 | 20 × 15      | 2601 | 2669 | 2679      | 2672.4 | 2669        |      | 2669 |                | 2669   |
| DMU05 | 20 × 15      | 2749 | 2749 | 2771      | 2755.4 | 2749        |      | 2749 |                | 2749   |
| DMU06 | 20 × 20      | 2834 | 3244 | 3250      | 3246.6 | 3244        | 3254 | 3250 | 3265           | 3244   |
| DMU07 | 20 × 20      | 2677 | 3046 | 3063      | 3058.6 | 3046        |      | 3053 |                | 3046   |
| DMU08 | 20 × 20      | 2901 | 3188 | 3191      | 3188.3 | 3188        | 3191 | 3197 | 3199           | 3188   |
| DMU09 | 20 × 20      | 2739 | 3092 | 3095      | 3094.4 | 3092        |      | 3092 | 3094           | 3096   |
| DMU10 | 20 × 20      | 2716 | 2984 | 2985      | 2984.8 | 2984        |      | 2984 | 2985           | 2984   |
| DMU11 | 30 × 15      | 3395 | 3453 | 3449      | 3445.8 | <b>3445</b> | 3455 | 3453 | 3470           | 3455   |
| DMU12 | 30 × 15      | 3481 | 3516 | 3529      | 3518.9 | <b>3513</b> | 3516 | 3518 | 3519           | 3522   |
| DMU13 | 30 × 15      | 3681 | 3681 | 3698      | 3690.6 | 3681        | 3681 | 3697 | 3698           | 3687   |
| DMU14 | 30 × 15      | 3394 | 3394 | 3394      | 3394   | 3394        |      | 3394 | 3394           | 3394   |
| DMU15 | 30 × 15      | 3332 | 3343 | 3343      | 3343   | 3343        |      | 3343 |                | 3343   |
| DMU16 | 30 × 20      | 3726 | 3759 | 3769      | 3758.9 | <b>3751</b> | 3759 | 3781 | 3787           | 3772   |
| DMU17 | 30 × 20      | 3697 | 3836 | 3870      | 3850.6 | <b>3830</b> |      | 3842 | 3848           | 3836   |
| DMU18 | 30 × 20      | 3844 | 3846 | 3847      | 3845.4 | <b>3844</b> | 3846 | 3849 | 3854           | 3852   |
| DMU19 | 30 × 20      | 3650 | 3775 | 3803      | 3791.8 | <b>3770</b> | 3784 | 3807 | 3823           | 3775   |
| DMU20 | 30 × 20      | 3604 | 3712 | 3718      | 3715.3 | 3712        | 3716 | 3739 | 3740           | 3712   |
| DMU21 | 40 × 15      | 4380 | 4380 | 4380      | 4380   | 4380        |      | 4380 |                | 4380   |
| DMU22 | 40 × 15      | 4725 | 4725 | 4725      | 4725   | 4725        |      | 4725 |                | 4725   |
| DMU23 | 40 × 15      | 4668 | 4668 | 4668      | 4668   | 4668        |      | 4668 |                | 4668   |
| DMU24 | 40 × 15      | 4648 | 4648 | 4648      | 4648   | 4648        |      | 4648 |                | 4648   |
| DMU25 | 40 × 15      | 4164 | 4164 | 4164      | 4164   | 4164        |      | 4164 |                | 4164   |
| DMU26 | 40 × 20      | 4647 | 4647 | 4686      | 4658.4 | 4647        | 4647 | 4667 | 4679           | 4688   |
| DMU27 | 40 × 20      | 4848 | 4848 | 4848      | 4848   | 4848        |      | 4848 | 4848           | 4848   |
| DMU28 | 40 × 20      | 4692 | 4692 | 4692      | 4692   | 4692        |      | 4692 |                | 4692   |
| DMU29 | 40 × 20      | 4691 | 4691 | 4691      | 4691   | 4691        |      | 4691 | 4691           | 4691   |
| DMU30 | 40 × 20      | 4732 | 4732 | 4732      | 4732   | 4732        |      | 4732 | 4732           | 4749   |
| DMU31 | 50 × 15      | 5640 | 5640 | 5640      | 5640   | 5640        |      | 5640 |                | 5640   |
| DMU32 | 50 × 15      | 5927 | 5927 | 5927      | 5927   | 5927        |      | 5927 |                | 5927   |
| DMU33 | 50 × 15      | 5728 | 5728 | 5728      | 5728   | 5728        |      | 5728 |                | 5728   |
| DMU34 | 50 × 15      | 5385 | 5385 | 5385      | 5385   | 5385        |      | 5385 |                | 5385   |
| DMU35 | 50 × 15      | 5635 | 5635 | 5635      | 5635   | 5635        |      | 5635 |                | 5635   |
| DMU36 | 50 × 20      | 5621 | 5621 | 5621      | 5621   | 5621        |      | 5621 |                | 5621   |
| DMU37 | 50 × 20      | 5851 | 5851 | 5851      | 5851   | 5851        |      | 5851 | 5851           | 5851   |
| DMU38 | 50 × 20      | 5713 | 5713 | 5713      | 5713   | 5713        |      | 5713 |                | 5713   |
| DMU39 | 50 × 20      | 5747 | 5747 | 5747      | 5747   | 5747        |      | 5747 |                | 5747   |
| DMU40 | 50 × 20      | 5577 | 5577 | 5577      | 5577   | 5577        |      | 5577 |                | 5577   |

Newly found upper bounds by BRKGA-JSP are in **bold**.

TABLE 15. Makespan and average percent deviation from best upper bound for problem class DMU (DMU41–DMU80).

| Prob      | $n \times m$ | LB   | UB   | BRKGA-JSP |        |             | TS      | GES    | <i>i</i> -TSAB | AlgFix |        |
|-----------|--------------|------|------|-----------|--------|-------------|---------|--------|----------------|--------|--------|
|           |              |      |      | max       | avg    | min         | min     | min    | min            | min    |        |
| DMU41     | 20 × 15      | 2839 | 3264 | 3304      | 3281.9 | <b>3261</b> |         | 3267   | 3277           | 3278   |        |
| DMU42     | 20 × 15      | 3066 | 3401 | 3429      | 3403.9 | <b>3395</b> | 3416    | 3401   | 3448           | 3412   |        |
| DMU43     | 20 × 15      | 3121 | 3443 | 3468      | 3452.7 | <b>3441</b> | 3459    | 3443   | 3473           | 3450   |        |
| DMU44     | 20 × 15      | 3112 | 3489 | 3539      | 3510.7 | <b>3488</b> | 3524    | 3489   | 3528           | 3489   |        |
| DMU45     | 20 × 15      | 2930 | 3273 | 3316      | 3287.3 | <b>3272</b> | 3296    | 3273   | 3321           | 3273   |        |
| DMU46     | 20 × 20      | 3425 | 4043 | 4071      | 4043.2 | <b>4035</b> | 4080    | 4099   | 4101           | 4071   |        |
| DMU47     | 20 × 20      | 3353 | 3950 | 3991      | 3968   | <b>3939</b> |         | 3972   | 3973           | 3950   |        |
| DMU48     | 20 × 20      | 3317 | 3795 | 3812      | 3800.9 | <b>3781</b> | 3795    | 3810   | 3838           | 3813   |        |
| DMU49     | 20 × 20      | 3369 | 3724 | 3735      | 3729.6 | <b>3723</b> | 3735    | 3754   | 3780           | 3725   |        |
| DMU50     | 20 × 20      | 3379 | 3737 | 3776      | 3746.5 | <b>3732</b> | 3761    | 3768   | 3794           | 3742   |        |
| DMU51     | 30 × 15      | 3839 | 4202 | 4258      | 4222.9 | <b>4201</b> | 4218    | 4247   | 4260           | 4202   |        |
| DMU52     | 30 × 15      | 4012 | 4353 | 4366      | 4352.3 | <b>4341</b> | 4362    | 4380   | 4383           | 4353   |        |
| DMU53     | 30 × 15      | 4108 | 4419 | 4438      | 4420.2 | <b>4415</b> | 4428    | 4450   | 4470           | 4419   |        |
| DMU54     | 30 × 15      | 4165 | 4405 | 4409      | 4402.7 | <b>4396</b> | 4405    | 4424   | 4425           | 4413   |        |
| DMU55     | 30 × 15      | 4099 | 4303 | 4310      | 4299.4 | <b>4290</b> | 4308    | 4331   | 4332           | 4321   |        |
| DMU56     | 30 × 20      | 4366 | 4985 | 5026      | 4768.4 | <b>4961</b> | 5025    | 5051   | 5079           | 4985   |        |
| DMU57     | 30 × 20      | 4182 | 4698 | 4716      | 4704.9 | 4698        | 4698    | 4779   | 4785           | 4709   |        |
| DMU58     | 30 × 20      | 4214 | 4787 | 4759      | 4752.8 | <b>4751</b> | 4796    | 4829   | 4834           | 4787   |        |
| DMU59     | 30 × 20      | 4199 | 4638 | 4641      | 4633.3 | <b>4630</b> | 4667    | 4694   | 4696           | 4638   |        |
| DMU60     | 30 × 20      | 4259 | 4805 | 4786      | 4777   | <b>4774</b> | 4805    | 4888   | 4904           | 4827   |        |
| DMU61     | 40 × 15      | 4886 | 5228 | 5248      | 5233.3 | <b>5224</b> | 5228    | 5293   | 5294           | 5310   |        |
| DMU62     | 40 × 15      | 5004 | 5311 | 5316      | 5304.4 | <b>5301</b> | 5311    | 5354   | 5354           | 5330   |        |
| DMU63     | 40 × 15      | 5049 | 5371 | 5399      | 5386.6 | <b>5357</b> | 5371    | 5439   | 5446           | 5431   |        |
| DMU64     | 40 × 15      | 5130 | 5330 | 5340      | 5321.8 | <b>5312</b> | 5330    | 5388   | 5443           | 5385   |        |
| DMU65     | 40 × 15      | 5072 | 5201 | 5247      | 5211.5 | <b>5197</b> | 5201    | 5269   | 5271           | 5322   |        |
| DMU66     | 40 × 20      | 5357 | 5797 | 5827      | 5806.6 | <b>5796</b> | 5797    | 5902   | 5911           | 5886   |        |
| DMU67     | 40 × 20      | 5484 | 5872 | 5900      | 5881.3 | <b>5863</b> | 5872    | 6012   | 6016           | 5938   |        |
| DMU68     | 40 × 20      | 5423 | 5834 | 5857      | 5843.7 | <b>5826</b> | 5834    | 5934   | 5936           | 5840   |        |
| DMU69     | 40 × 20      | 5419 | 5794 | 5856      | 5804   | <b>5776</b> | 5794    | 6002   | 5891           | 5868   |        |
| DMU70     | 40 × 20      | 5492 | 5954 | 5984      | 5968.2 | <b>5951</b> | 5954    | 6072   | 6096           | 6028   |        |
| DMU71     | 50 × 15      | 6050 | 6278 | 9298      | 6603.8 | 6293        | 6278    | 6333   | 6359           | 6437   |        |
| DMU72     | 50 × 15      | 6223 | 6520 | 6593      | 6560.7 | <b>6503</b> | 6520    | 6589   | 6586           | 6604   |        |
| DMU73     | 50 × 15      | 5935 | 6249 | 6297      | 6250.5 | <b>6219</b> | 6249    | 6291   | 6330           | 6343   |        |
| DMU74     | 50 × 15      | 6015 | 6316 | 6354      | 6312.6 | <b>6277</b> | 6316    | 6376   | 6383           | 6467   |        |
| DMU75     | 50 × 15      | 6010 | 6236 | 6326      | 6282.4 | 6248        | 6236    | 6380   | 6437           | 6397   |        |
| DMU76     | 50 × 20      | 6329 | 6893 | 6910      | 6885.4 | <b>6876</b> | 6893    | 6974   | 7082           | 6975   |        |
| DMU77     | 50 × 20      | 6399 | 6868 | 6934      | 6892.7 | <b>6857</b> | 6868    | 7006   | 6930           | 6949   |        |
| DMU78     | 50 × 20      | 6508 | 6846 | 6875      | 6855.7 | <b>6831</b> | 6846    | 6988   | 7027           | 6928   |        |
| DMU79     | 50 × 20      | 6593 | 7055 | 7084      | 7060.9 | <b>7049</b> | 7055    | 7158   | 7253           | 7083   |        |
| DMU80     | 50 × 20      | 6435 | 6719 | 6810      | 6757.9 | 6736        | 6719    | 6843   | 6998           | 6861   |        |
|           |              |      |      |           |        |             | % ARE = | 0.162  | 0.629          | 1.150  | 0.424  |
| BRKGA-JSP |              |      |      |           |        |             | %ARE =  | -0.155 | -0.104         | -0.138 | -0.104 |

Newly found upper bounds by BRKGA-JSP are in **bold**.

#### ACKNOWLEDGMENTS

This work has been supported by funds granted by the ERDF through the Programme COMPETE and by the Portuguese Government through FTC, the Foundation for Science and Technology, project PTDC/EGE-GES/117692/2010.

#### REFERENCES

- Aarts, E., Van Laarhoven, P., Lenstra, J., Ulder, N., 1994. A computational study of local search algorithms for job shop scheduling. *INFORMS Journal on Computing* 6, 118.
- Adams, J., Balas, E., Zawack, D., 1988. The shifting bottleneck procedure for job shop scheduling. *Management Science* 34, 391–401.
- Aiex, R., Binato, S., Resende, M., 2003. Parallel GRASP with path-relinking for job shop scheduling. *Parallel Computing* 29, 393–430.
- Akers, S., 1956. A graphical approach to production scheduling problems. *Operations Research* 4, 244–245.
- Applegate, D., Cook, W., 1991. A computational study of the job-shop scheduling problem. *ORSA Journal on Computing* 3, 149–156.
- Baker, J., McMahon, G., 1985. Scheduling the general job-shop. *Management Science* 31, 594–598.

- Balas, E., Vazacopoulos, A., 1998. Guided local search with shifting bottleneck for job shop scheduling. *Management Science* , 262–275.
- Bean, J.C., 1994. Genetics and random keys for sequencing and optimization. *ORSA Journal on Computing* 6, 154–160.
- Bierwirth, C., 1995. A generalized permutation approach to job shop scheduling with genetic algorithms. *OR Spectrum* 17, 87–92.
- Binato, S., Hery, W., Loewenstern, D., Resende, M., 2002. A GRASP for job shop scheduling, in: Ribeiro, C., Hansen, P. (Eds.), *Essays and surveys in metaheuristics*, pp. 58–79.
- Blazewicz, J., Domschke, W., Pesch, E., 1996. The job shop scheduling problem: Conventional and new solution techniques. *European journal of operational research* 93, 1–33.
- Brinkkötter, W., Brucker, P., 2001. Solving open benchmark instances for the job-shop problem by parallel head-tail adjustments. *Journal of Scheduling* 4, 53–64.
- Brucker, P., 1988. An efficient algorithm for the job-shop problem with two jobs. *Computing* 40, 353–359.
- Brucker, P., Jurisch, B., Sievers, B., 1994. A branch and bound algorithm for the job-shop scheduling problem\* 1. *Discrete Applied Mathematics* 49, 107–127.
- Carlier, J., Pinson, E., 1989. An algorithm for solving the job-shop problem. *Management science* , 164–176.
- Carlier, J., Pinson, E., 1990. A practical use of Jackson’s preemptive schedule for solving the job-shop problem. *Annals of Operations Research* 26, 269–287.
- Cheng, R., Gen, M., Tsujimura, Y., 1996. A tutorial survey of job-shop scheduling problems using genetic algorithms - I. Representation : Genetic algorithms and industrial engineering. *Computers and Industrial Engineering* 30, 983–997.
- Cheng, R., Gen, M., Tsujimura, Y., 1999. A tutorial survey of job-shop scheduling problems using genetic algorithms, part II: Hybrid genetic search strategies. *Computers & Industrial Engineering* 36, 343–364.
- Davis, L., 1985. Job shop scheduling with genetic algorithms, in: *Proceedings of the 1st International Conference on Genetic Algorithms*, L. Erlbaum Associates Inc.. p. 140.
- DeJong, K., Spears, W., 1991. On the virtues of parameterised uniform crossover, in: Belew, R.K., Booker, L.B. (Eds.), *Proceedings of the Fourth International Conference on Genetic Algorithms*. Morgan Kaufman, San Mateo, CA, pp. 230–236.
- Della Croce, F., Tadei, R., Volta, G., 1995. A genetic algorithm for the job shop problem. *Computers & Operations Research* 22, 15–24.
- Demirkol, E., Mehta, S., Uzsoy, R., 1997. A computational study of shifting bottleneck procedures for shop scheduling problems. *Journal of Heuristics* 3, 111–137.
- Dorndorf, U., Pesch, E., 1995. Evolution based learning in a job shop scheduling environment. *Computers & Operations Research* 22, 25–40.
- Fisher, H., Thompson, G., 1963. Probabilistic learning combinations of local job-shop scheduling rules, in: Muth, J., Thompson, G. (Eds.), *Industrial Scheduling*. Prentice Hall, Englewood Cliffs, New Jersey, pp. 225–251.
- French, S., 1982. *Sequencing and scheduling: An introduction to the mathematics of the job-shop*. Halsted Press.
- Gen, M., Tsujimura, Y., Kubota, E., 1994. Solving job-shop scheduling problems by genetic algorithm, in: *IEEE International Conference on Systems, Man, and Cybernetics*. “Humans, Information and Technology”, pp. 1577–1582.
- Giffler, B., Thompson, G., 1960. Algorithms for solving production-scheduling problems. *Operations Research* , 487–503.
- Gonçalves, J.F., Resende, M.G.C., Mendes, J.J.M., 2010. A biased random-key genetic algorithm with forward-backward improvement for the resource constrained project scheduling problem. *Journal of Heuristics* , 1–20.
- Gonçalves, J., Resende, M., 2011. A parallel multi-population genetic algorithm for a constrained two-dimensional orthogonal packing problem. *J. of Combinatorial Optimization* 22, 180–201.
- Gonçalves, J.F., Mendes, J.J.M., Resende, M.G.C., 2005. A hybrid genetic algorithm for the job shop scheduling problem. *European Journal of Operational Research* 167, 77–95.
- Gonçalves, J.F., Resende, M.G.C., 2011. Biased random-key genetic algorithms for combinatorial optimization. *Journal of Heuristics* 17, 487–525.



- Gray, C., Hoesada, M., 1991. Matching heuristic scheduling rules for job shops to the business sales level. *Production and Inventory Management Journal* 4, 12–17.
- Henning, A., 2002. Practical job shop scheduling problems (in german). Ph.d. thesis, Friedrich-Schiller-University Jena, Jena, Germany.
- Jain, A., 1998. A Multi-Level Hybrid Framework for the Deterministic Job-Shop Scheduling Problem. Ph.d. thesis, Department of Applied Physics and Electrical and Mechanical Engineering, University of Dundee, Dundee, Scotland, UK .
- Jain, A., Meeran, S., 1999. Deterministic job-shop scheduling: Past, present and future. *European Journal of Operational Research* 113, 390–434.
- Lageweg, B., Lenstra, J., Rinnooy Kan, A., 1977. Job-shop scheduling by implicit enumeration. *Management Science* 24, 441–450.
- Lawrence, S., 1984. Resource constrained project scheduling: an experimental investigation of heuristic scheduling techniques (Supplement). Graduate School of Industrial Administration, Carnegie-Mellon University, Pittsburgh, Pennsylvania .
- Lenstra, J., Rinnooy Kan, A., 1979. Computational complexity of discrete optimization problems. *Annals of Discrete Mathematics* 4, 121–140.
- Lourenço, H., 1995. Job-shop scheduling: Computational study of local search and large-step optimization methods. *European Journal of Operational Research* 83, 347–364.
- Lourenço, H., Zwijnenburg, M., 1996. Combining the large-step optimization with tabu-search: Application to the job-shop scheduling problem, in: Osman, I., Kelly, J. (Eds.), *Meta-Heuristics: Theory & Applications*. Kluwer Academic Publishers, Boston, pp. 219–236.
- Mendes, J., Gonçalves, J., Resende, M., 2009. A random key based genetic algorithm for the resource constrained project scheduling problem. *Computers & Operations Research* 36, 92–109.
- Nowicki, E., Smutnicki, C., 1996. A fast taboo search algorithm for the job shop problem. *Management Science* 42, 797–813.
- Nowicki, E., Smutnicki, C., 2002. Some new tools to solve the job shop problem. Technical Report 60/02. Institute of Engineering Cybernetics, Wroclaw University of Technology.
- Nowicki, E., Smutnicki, C., 2005. An advanced tabu search algorithm for the job shop problem. *Journal of Scheduling* 8, 145–159.
- Pardalos, P., Shylo, O., 2006. An algorithm for the job shop scheduling problem based on global equilibrium search techniques. *Computational Management Science* 3, 331–348.
- Pardalos, P., Shylo, O., Vazacopoulos, A., 2010. Solving job shop scheduling problems utilizing the properties of backbone and “big valley”. *Computational Optimization and Applications* 47, 61–76.
- Pinson, E., 1995. The job shop scheduling problem: A concise survey and some recent developments, in: Chrétienne, P., Coffman, E., Lenstra, J.K., Liu, Z. (Eds.), *Scheduling Theory and Its Applications*. John Wiley and Sons, pp. 277–293.
- Resende, M., Toso, R., Gonçalves, J., Silva, R., 2012. A biased random-key genetic algorithm for the steiner triple covering problem. *Optimization Letters* 6, 605–619.
- Sabuncuoglu, I., Bayiz, M., 1999. Job shop scheduling with beam search. *European Journal of Operational Research* 118, 390–412.
- Schilham, R., 2001. Commonalities in local search. Phd thesis, Utrecht University, The Netherlands.
- Schrage, L., 1970. Solving resource-constrained network problems by implicit enumeration - non-preemptive case. *Operations Research* 18, 263–278.
- Shi, G., Iima, H., Sannomiya, N., 1996. A new encoding scheme for solving job shop problems by genetic algorithm, in: *Proceedings of the 35th IEEE Decision and Control*, pp. 4395–4400.
- Storer, R., Wu, S., Vaccari, R., 1992. New search spaces for sequencing problems with application to job shop scheduling. *Management Science* 38, 1495–1509.
- Taillard, E., 1994. Parallel taboo search techniques for the job shop scheduling problem. *ORSA journal on Computing* 6, 108–108.
- Vaessens, R., Aarts, E., Lenstra, J., 1996. Job shop scheduling by local search. *INFORMS Journal on Computing* 8, 302–317.
- Van Laarhoven, P., Aarts, E., Lenstra, J., 1992. Job shop scheduling by simulated annealing. *Operations Research* 40, 113–125.

- Wennink, M., 1995. Algorithm support for automated planning boards. Ph.d. thesis, Department of Mathematics and Computing Science, Eindhoven University of Technology.
- Williamson, D., Hall, L., Hoogeveen, J., Hurkens, C., Lenstra, J., Sevast'janov, S., Shmoys, D., 1997. Short shop schedules. *Operations Research* 45, 288–294.
- Yamada, T., Nakano, R., 1992. A genetic algorithm applicable to large-scale job-shop problems, in: *Proceedings of 2nd International Workshop on Parallel Problem Solving from Nature*, pp. 281–290.
- Zhang, C., Li, P., Guan, Z., Rao, Y., 2007. A tabu search algorithm with a new neighborhood structure for the job shop scheduling problem. *Computers & Operations Research* 34, 3229–3242.
- Zhang, C., Li, P., Rao, Y., Guan, Z., 2008. A very fast TS/SA algorithm for the job shop scheduling problem. *Computers & Operations Research* 35, 282–294.

LIAAD, INESCTEC, FACULDADE DE ECONOMIA, UNIVERSIDADE DO PORTO,, RUA DR. ROBERTO FRIAS,  
s/N, 4200-464 PORTO, PORTUGAL

*E-mail address:* `jfgoncal@fep.up.pt`

ALGORITHMS AND OPTIMIZATION RESEARCH DEPARTMENT, AT&T LABS RESEARCH,, 180 PARK AVENUE,  
ROOM C241, FLORHAM PARK, NJ 07932 USA

*E-mail address:* `mgcr@research.att.com`